

## PROGRAM III: INFRASTRUCTURE & ENVIRONMENTAL

### SUMMARY OF APPROPRIATIONS AND REVENUES

Agency	Agency Name	FY 2003 - 2004 Appropriations	FY 2003 - 2004 Revenue	FY 2003 - 2004 Net County Cost
034	Watershed Management Program	18,052,724	17,437,436	615,288
040	Utilities	21,961,350	921,690	21,039,660
071	Planning and Development Services	8,985,952	6,152,452	2,833,500
080	Public Facilities and Resources	45,130,791	33,160,783	11,970,008
	GENERAL FUND TOTAL	94,130,817	57,672,361	36,458,456
106	County Tidelands - Newport Bay	3,065,404	3,065,404	0
108	County Tidelands - Dana Point	19,068,626	19,068,626	0
113	Building and Safety	15,737,502	15,737,502	0
114	Fish and Game Propagation	27,542	27,542	0
115	Road	94,821,214	94,821,214	0
117	O.C. Housing Authority - Operating Reserve	4,350,983	4,350,983	0
119	Public Library - Capital	5,157,898	5,157,898	0
120	Public Library	29,912,537	29,912,537	0
128	Survey Monument Preservation	242,359	242,359	0
129	Off-Highway Vehicle Fees	216,864	216,864	0
137	Parking Facilities	4,728,246	4,728,246	0
140	Air Quality Improvement	329,737	329,737	0
148	Foothill Circulation Phasing Plan	7,072,300	7,072,300	0
15G	Housing and Community Services	35,463,190	35,463,190	0
15K	Limestone Regional Park Mitigation Endowment	40,079	40,079	0
15U	Strategic Priority - Affordable Housing	4,900,000	4,900,000	0
275	IWMD - Environmental Reserve	125,000	125,000	0
276	IWMD - Deferred Payment Security Deposits	31,688	31,688	0
277	IWMD - Rate Stabilization	1,352,733	1,352,733	0
279	IWMD - Landfill Post-Closure Maintenance	125,000	125,000	0
280	Airport - Operating Enterprise	114,260,689	114,260,689	0
283	John Wayne Airport Debt Service	48,838,686	48,838,686	0
284	Frank R. Bowerman/Bee Canyon Landfill Escrow	1,035,928	1,035,928	0
285	IWMD Bankruptcy Recovery Plan	19,090,107	19,090,107	0
286	Brea-Olinda Landfill Escrow	2,294,865	2,294,865	0
287	Prima Deschecha Landfill Escrow	569,866	569,866	0
288	Santiago Canyon Landfill Escrow	781,120	781,120	0
299	Integrated Waste Management Department Enterprise	131,542,038	131,542,038	0
400	Flood Control District	82,662,453	82,662,453	0
403	Santa Ana River Environmental Enhancement	237,877	237,877	0
404	Flood Control District - Capital	88,817,186	88,817,186	0
405	Harbors, Beaches and Parks CSA No. 26	74,748,470	74,748,470	0
459	N. Tustin Landscape & Lighting Assessment Dist.	1,184,453	1,184,453	0

**SUMMARY OF APPROPRIATIONS AND REVENUES (Continued)**

Agency	Agency Name	FY 2003 - 2004 Appropriations	FY 2003 - 2004 Revenue	FY 2003 - 2004 Net County Cost
468	County Service Area #13 - La Mirada	7,123	7,123	0
475	County Service Area #20 - La Habra	18,902	18,902	0
477	County Service Area #22 - East Yorba Linda	43,390	43,390	0
506	Irvine Coast Assess. District 88-1 -Construction	1,788,382	1,788,382	0
9A0	Debt Service	63,731,748	63,731,748	0
	NON-GENERAL FUND TOTAL	858,422,185	853,087,538	5,334,647
	TOTAL INFRASTRUCTURE & ENVIRONMENTAL	952,553,002	916,094,546	36,458,456

## 071 - PLANNING AND DEVELOPMENT SERVICES

### Operational Summary

#### Mission:

To safeguard the high quality of life in unincorporated Orange County through stewardship of the environment, application and enforcement of building, water and grading regulations, and planning of strategically balanced communities.

#### Strategic Goals:

- Ensure a safe living, working and recreational environment characterized by the highest quality building, electrical, grading and mechanical standards.
- Availability of a wide range of quality housing opportunities throughout the unincorporated areas of Orange County.
- Preservation of open space and protection of sensitive habitats, waterways and wildlife.

#### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>NUMBER OF CASES OPENED &amp; CLOSED BY CODE ENFORCEMENT.</b>  <b>What:</b> Code enforcement cases to protect the safety & welfare of residents in Unincorporated Orange County. <b>Why:</b> To protect public from threats to safety.	Open cases: 835. Close cases: 853.	Key Outcome measures will be updated in the 2004 Business Plan.	Not Available
<b>TURNAROUND TIME ON RESOLUTION TO CODE ENFORCEMENT COMPLAINTS.</b>  <b>What:</b> Protect public from safety threats and responsiveness to concerns in fast & efficient manner. <b>Why:</b> To protect public from safety threats; and to provide fast & efficient public service.	48 days turnaround time.	Key Outcome measures will be updated in the 2004 Business Plan.	Not Available
<b>NUMBER OF NEW HOMES COMPLETED, CATEGORIZED BY SQUARE FOOTAGE.</b> <b>What:</b> Create Housing Opportunity Overlay District that provides affordable housing production incentives. <b>Why:</b> To ensure fair housing opportunities for all residents.	2,480 projected total new units added.	Key Outcome measures will be updated in the 2004 Business Plan.	Not Available

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	8,477,026
Total Final FY 2003-2004 Budget:	8,985,952
Percent of County General Fund:	0.37%
Total Employees:	76.00

## Key Outcome Indicators: (Continued)

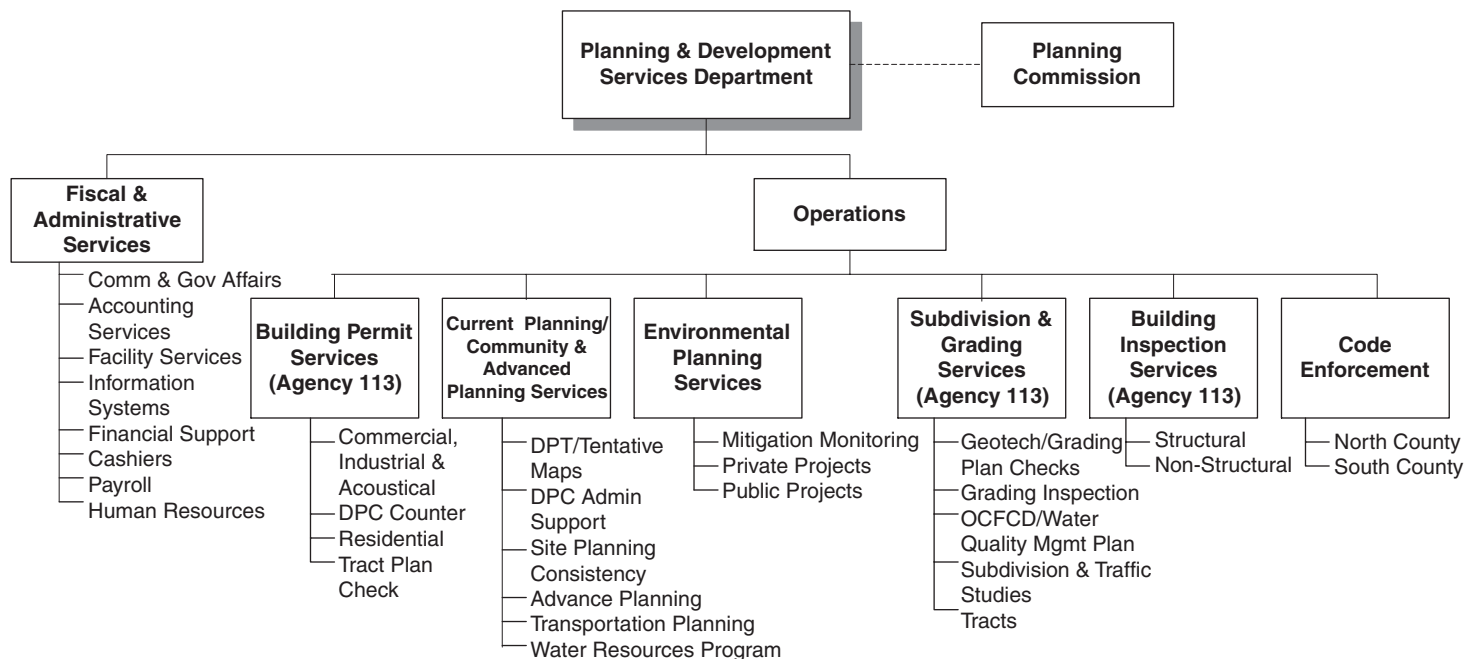
Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b># OF AFFORDABLE NEW HOMES IN GENERAL PLAN HOUSING ELEMENT - COMMUNITY REVITALIZATION EFFORTS.</b>  <b>What:</b> Affordable housing is state-mandated goal of the Housing Element. <b>Why:</b> To ensure fair housing opportunities for all residents.	In August 2001, established a Community Planning section, one goal of which is to facilitate expeditious development process coordination for affordable housing projects. Continue to work with Housing Element Resource Team to prepare a Housing Opportunity Overlay District for Board consideration.	Key Outcome measures will be updated in the 2004 Business Plan.	Not Available
<b># OF ACRES IDENTIFIED FOR AFFORDABLE HOUSING &amp; DEVELOPMENT OF THOSE PROPERTIES.</b> <b>What:</b> PDSO's annual report outlines the organization's financial & corporate conditions. <b>Why:</b> To ensure fair housing opportunities for all residents.	As presented in Housing Element, 1,065 acres identified as potential for revitalization efforts. Committed to state minimum of 144 acres. 220 acres of potential sites actually identified.	Key Outcome measures will be updated in the 2004 Business Plan.	Not Available
<b>NUMBER OF ACRES ADDED TO PERMANENT PRIVATE OPEN SPACE OR RECREATION.</b> <b>What:</b> To protect County's permanent open space for recreational opportunities. <b>Why:</b> To protect County's open spaces and expand recreational opportunities.	225 acres added.	Key Outcome measures will be updated in the 2004 Business Plan.	Not Available
<b>NUMBER OF ACRES OF SENSITIVE HABITAT ENHANCED OR CREATED THROUGH MITIGATION BANKS.</b> <b>What:</b> Establishment of biological mitigation measures required as mitigation for development projects. <b>Why:</b> To ensure preservation and restoration of County's natural habitats.	Complete: 242 acres. Pending: 241 acres.	Key Outcome measures will be updated in the 2004 Business Plan.	Not Available
<b>NUMBER OF ENVIRONMENTAL DOCUMENTS COMPLETED.</b> <b>What:</b> To ensure proper review, preparation & processing of environmental impact reports. <b>Why:</b> Ensure environmental protections - mitigation of impact stemming from new project implementation.	Private Projects: 122 Public projects: 188 Non-County Lead: 144	Key Outcome measures will be updated in the 2004 Business Plan.	Not Available

## Fiscal Year FY 2002-2003 Key Project Accomplishments:

- In Calendar Year 2003, PDSO finds itself without a Business Plan because of a financial crisis that unfolded at the close of FY 01-02. The complications arising from the fiscal crisis are of a magnitude that a reorganization and reinventing of the Department is necessitated that reaches far beyond standard Business Plan goals and strategies. As a result, every aspect of the Department is being subjected to a full review from the ground up with a focus on the core services required by the community. In Budget 071, duties such as maintenance of the General Plan remain a state-mandated central function. Board of Supervisor assigned duties such as Code Enforcement and Community Revitalization continue in place, but the exact degree of service, whether increased or decreased from the past, will depend on the supporting funding determined by the Board.
- To meet the challenges presented by reorganization and reinvention of PDSO, numerous steps have already taken place:

- An Interim Director, Larry Leaman, volunteered to assist in guiding the Department until a permanent Director is selected
- Recruitment for a new Director was initiated in April, 2003
- A second Assistant Director, Walt Krause, was assigned to manage all of the fiscal and administrative services for PDS
- Layoffs were implemented to reduce staff size to fit the budget and projected workloads. Sixteen (16) positions were vacated as a result. Most staff members laid off were reassigned to other County Departments.
- Early retirements were offered and accepted by 4 staff members to help ameliorate the impact of layoffs
- Temporary transfers of employees from the CEO's and Auditor-Controller's offices were executed to bring in experienced budget specialists to review and amend fiscal policies and practices
- Retired County employees were brought back as Extra Help to assist with budgetary and accounting issues.
- A new Time & Materials based fee ordinance to recover costs was proposed and approved by the Board of Supervisors on March 4, 2003 and implemented on April 3, 2003.
- The APPS System was modified to accommodate the new Time & Materials based fee system
- PDS employees were trained to implement and execute the Time & Materials system
- A Fee Appeals Review Board and Hearing Officer process has been developed and sent to County Counsel for review
- Maximus was hired to perform a new comprehensive fee study
- Numerous new financial tools were implemented including regular meetings with key County Agencies (CEO, Auditor-Controller, County Counsel and Internal Audit)

## Organizational Summary



**DIRECTOR'S OFFICE** - PDSD's Director, Assistant Directors, Community & Government Affairs Officer (CGAO) and 3 Secretaries make up the Director's Office Division. Each Program Manager reports to the Assistant Director of Operations, while all fiscal employees, IT manager, HR and CGAO report to the Assistant Director of Administration. This relationship strengthens the role of top management and improves coordination of departmental goals and objectives.

**CURRENT PLANNING SERVICES** - The Community and Advanced Planning Services Division created in the FY 01-02 cycle has been consolidated with Current Planning Services to create the Current and Advanced Planning Services Division (CAPS) in order to increase efficiency and to focus on revenue-generating, cost-offset core services to the most appropriate extent. Through CAPS, PDSD provides quality information and planning services at the Development Processing Center (DPC); processes administrative and discretionary permits and zone changes for privately initiated development projects; coordinates public hearings for the Zoning Administrator and Planning Commission; enforces County's Land-use regulations; and supports regional planning efforts.

Additionally, the Division now has responsibility for implementing the Five-Year Action Plan; maintaining the General Plan; coordinating necessary transportation and air analysis for private and public projects within the unincorporated county areas; monitoring all Development Agreements to ensure compliance with obligations; processing Annual Monitoring Reports for larger planned communities; maintaining and updating environmental and urban information themes, developing graphics for department reports; conducting special studies and analyses; and providing support for Watershed Planning Projects and Water Supply issues requiring coordination with other County agencies, Cities, State and Federal agencies. Other services provided by CAPS include some activities dependent upon specific policy decisions by the Board of Supervisors to continue or expand general fund support, such as Code Enforcement and Community Revitalization.

**PLANNING COMMISSION** - PDSD provides clerical support to the Planning Commission.

**ENVIRONMENTAL/PROJECT PLANNING** - This Division is charged with the critical duty of implementing and ensuring project compliance with the California Environmental Quality Act (CEQA); preparing community, specific and area plans; preparing and reviewing Environmental Impact Reports (EIRs), negative declarations, initial studies, categorical exemptions and other CEQA-related documentation for private and public projects within the unincorporated areas; providing technical site planning and engineering support for environmental issues and special project analyses; acting as liaison to the California State Coastal Commission on project and planning requirements within unincorporated Orange County Coastal zones; and monitoring implementation of biological mitigation measures required for development projects in satisfaction of CEQA or conditions of project approval.

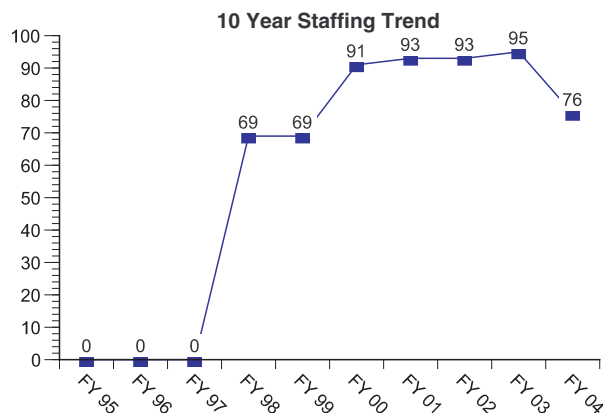
**CODE ENFORCEMENT** - Facilitates the enforcement of Titles 2, 3, 4, 6 & 7 of the Orange County Codified Ordinances (OCCO) and a resolution establishing a schedule of fines for Grading Code violations. Also issues Civil Citations that impose fines upon persons who violate the OCCO.

**FISCAL & PROGRAM SERVICES** - Under direct management by the Assistant Director of Administration, FPS provides quality services and support functions to all PDSD Divisions and clients, including budget and financial services, payroll, building maintenance, records management, banking functions and purchasing. All Divisions of FPS support both Fund 071 and Fund 113 activities.

**Information technology** - As a key player in the overall operations of PDSD, IT developed, implemented and maintains the Automated Permit and Processing System, an in-house designed system to allow a broad and still-growing range of on-line capabilities including scheduling and tracking of inspections, plan checks, deposits and fees. Available to the public for state-of-the-art access and convenience to users, APPS also offers a wide variety of activity, use and trend report generation.

**HUMAN RESOURCES** - This unit provides technical direction and support for all PDSD functions in the area of human resources, including recruitment, hiring, classification, employee relations, position control and implementation of corporate policies and procedures.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- PDSD was established on November 19, 1996 in accordance with Board Resolution No. 96-825. The staffing change from FY 1998/99 to FY 99/00 was due to the addition of Code Enforcement (7), Human Resources and Fiscal and Program Services Division (15) positions. Per Board directive on June 5, 2000, PDSD's FY 00/01 budget was augmented by \$200,000 and (2) positions to address code enforcement needs in the County.

- As a result of the financial crisis in 02/03 many of the above positions were vacated. PDSD Fund 071, which had included 95 budgeted positions, currently has vacancies in 30 of these positions. Twenty-two (22) of these vacancies were eliminated by the Board of Supervisors on June 24, 2003. In addition, the Board of Supervisors approved three (3) Extra Help Conversions.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Consistent with the PDSD Strategic Plan to assist the County with incorporations; continue EIR preparation, support for regional planning efforts and coordinate with Public Facilities & Resources Department. Additional activities require review of core functions to ascertain consistency with County Strategic Plan, and further require Board of Supervisors direction and General Fund support. These functions include but are not limited to Code Enforcement, community revitalization and continued expansion of the APPS project.

### Changes Included in the Base Budget:

Deletion of twenty-two (22) positions with \$1,338,702 in corresponding appropriation reduction in salary and employee benefits primarily as a result of PDSD's January 2003 layoff and early retirement impact.

## Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>EXTRA HELP CONVERSION- - 2 OFFICE TECHNICIANS</b> Amount: .....\$ 0	2 Extra help positions currently providing lobby coverage at Osborne Building.	Implementing security enhancements measures which includes public access/egress.	071-002
<b>EXTRA HELP CONVERSION-- ACCOUNTING ASSISTANT II</b> Amount: .....\$ 0	Position critical for petty cash fund reconciliation and processing refunds for developer deposits.	Timely processing of journal vouchers for bldg permits & dev projects refunds for developer deposits	071-003

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	73	73	76	3	4.11
Total Revenues	8,837,389	6,118,573	3,597,616	6,152,452	2,554,836	71.01
Total Requirements	9,506,573	9,328,105	8,596,255	8,985,952	389,697	4.53
Net County Cost	669,184	3,209,532	4,998,639	2,833,500	(2,165,139)	-43.31

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Planning and Development Services in the Appendix on page 498.

## Highlights of Key Trends:

- Time and Materials Deposit and Fee system adopted to ensure that costs are recovered and services are efficiently delivered;
- Implementation of "800" number and on-line form for convenient public access to file Code Enforcement complaints;
- Continue to participate in the Talega Valley Joint Powers Authority Planning Commission;
- Initiated South County Outreach and Review Effort (SCORE) program to allow public input into the proposed Rancho Mission Viejo project, the largest planned community ever undertaken in Orange County and largest remaining tract of privately owned land;
- APPS expanded to provide Time and Materials tracking and estimating to assist both in-house functions and public accessibility;
- Complete reorganization and revitalization initiated including right-sizing department to meet projected future needs;
- A new Director for Planning & Development Services Department was appointed on June 27, 2003;
- Initiated efforts to project workload/resources needs over the next five years.

## Budget Units Under Agency Control

No.	Agency Name	Director'S Office	Current Planning Services	Planning Commission	El Toro Reuse	Environmental/ Project Planning	Code Enforcement	Fiscal & Program Services	Human Resources	Community & Advanced Planning	Total
071	Planning & Development Services	848,513	1,672,309	61,719	0	1,069,011	579,083	3,061,666	218,056	1,475,595	8,985,952
126	SCAG Subregional Plan Development	0	0	0	0	0	0	0	0	0	15,737,502
140	Air Quality Improvement	329,737	0	0	0	0	0	0	0	0	329,737
	Total	16,915,752	1,672,309	61,719	0	1,069,011	579,083	3,061,666	218,056	1,475,595	25,053,191



## 113 - BUILDING AND SAFETY

### Operational Summary

#### Description:

The Building and Safety fund is a Restricted/Special Revenue Fund to enforce safety codes, ordinances and statutes related to construction and use of buildings, oil production, signs, zoning and community development in unincorporated areas of Orange County.

#### Strategic Goals:

- Process development permits.
- Provide excellent client services.
- Review building plans for compliance with building codes and regulations.
- Maintain plan check response time.

#### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>NUMBER OF BUILDING AND HOME INSPECTIONS COMPLETED.</b> <b>What:</b> Provide citizens of unincorporated Orange County safe building through compliance with codes. <b>Why:</b> To ensure safety of new residential and non-residential construction.	133,652 inspections projected to be completed.	Key outcome measures will be updated in the 2004 Business Plan.	Not Available
<b>PERCENTAGE OF INSPECTIONS/REVIEWS PERFORMED WITHIN 1 BUSINESS DAY.</b> <b>What:</b> Provide efficient customer service to clientele. <b>Why:</b> To provide fair and efficient service to clientele.	95.6% completed within 1 business day (Year-to-date).	Key outcome measures will be updated in the 2004 Business Plan.	Not Available
<b>PERCENTAGE OF APPROPRIATE STAFF RECEIVING TRAINING/CROSS-TRAINING IN NPDES.</b> <b>What:</b> Federally-mandated unfunded storm water program administration & inspection. <b>Why:</b> To reduce impact of pollutants on watersheds stemming from storm water run-off.	Assess impact on staffing & resources; design & implement program including amendments to local CEQA guidelines & new standard mitigations/ conditions to be applied to projects.	Key outcome measures will be updated in the 2004 Business Plan.	Not Available

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	12,198,978
Total Final FY 2003-2004 Budget:	15,737,502
Percent of County General Fund:	N/A
Total Employees:	91.00

### Fiscal Year FY 2002-2003 Key Project Accomplishments:

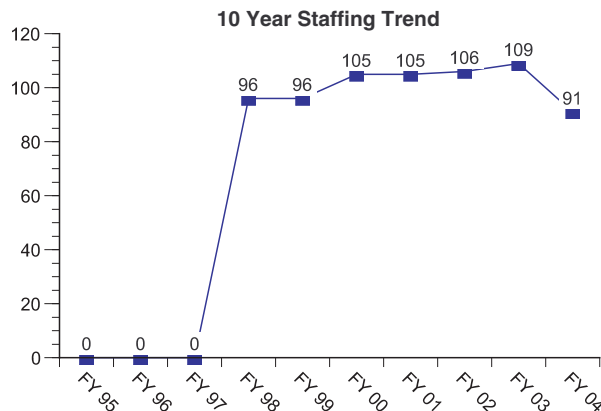
- In Calendar Year 2003, PDSD finds itself without a Business Plan because of a financial crisis that unfolded at the close of FY 01-02. The complications arising from the fiscal crisis are of a magnitude that a reorganization and reinventing of the Department is necessitated that reaches far beyond standard Business Plan goals and strategies. As a result, every aspect of the Department is being subjected to a full review from the ground up with a focus on the core services required by the community.
- An \$8 million line of credit was granted by the Board of Supervisors
- A new Director was hired in June 2003.
- A second Assistant Director, Walt Krause, was assigned to manage all of the fiscal and administrative services for PDSD
- Layoffs were implemented to reduce staff size to fit the budget and projected workloads. Seventeen (17) positions were vacated as a result. Most staff members laid off were reassigned to other County Departments.
- Early retirements were offered and accepted by 4 staff members to help ameliorate the impact of layoffs
- Temporary transfers of employees from the CEO's and Auditor-Controller's offices were executed to bring in experienced budget specialists to review and amend fiscal policies and practices
- Retired County employees were brought back as Extra Help to assist with budgetary and accounting issues.
- Retired Managers were brought back as Extra Help to assist in critical processing of subdivision maps and other crucial planning services
- A new Time & Materials based fee ordinance was proposed and approved by the Board of Supervisors on March 4, 2003 and implemented on April 3, 2003.
- The APPS System was modified to accommodate the new Time & Materials based fee system
- PDSD employees were trained to implement and execute the Time & Materials system
- A Fee Appeals Review Board and Hearing Officer process has been developed and sent to County Counsel for alteration and review
- Numerous new budgetary stopgaps implemented.
- New cash-flow monitoring system implemented for Fund 113, which is shared with CEO & Auditor-Controller
- Regular meetings are held with key County Agencies (CEO, A-C, County Counsel and Internal Audit)

**SUBDIVISION & GRADING SERVICES** - Issues and inspects grading permits; maintains subdivision tentative maps; reviews and approves street and drainage improvement plans; processes Subdivision Committee Agenda; administers the Master plan of drainage; and provides support of additional duties imposed by unfunded mandate of PDSD's role in Regional Water Quality Control Boards' storm water permits pursuant to the Natural Pollutant Discharge Elimination System (NPDES) in conjunction with other departmental divisions, county departments and outside government agencies.

**BUILDING PERMIT SERVICES** - Reviews and approves all plans for building improvements and community development within unincorporated areas of the County for compliance with county building ordinances & applicable state building regulations; issues building, plumbing, electrical, mechanical, use and occupancy permits; and reviews acoustical reports for compliance with county land use and noise compatibility standards.

**BUILDING INSPECTION SERVICES** - Reviews and approves all plans for building improvements and community development within unincorporated areas of the County for compliance with county building ordinances & applicable state building regulations; issues building, plumbing, electrical, mechanical, use and occupancy permits; and reviews acoustical reports for compliance with county land use and noise compatibility standards.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Planning & Development Services Department was established on November 19, 1996 in accordance with Board Resolution No. 96-825. The staffing change from FY 1998/1999 to FY 1999/2000 is due to converting limited term and extra help Building Inspectors to regular positions. Although our staffing level began FY 02/03 at 106 in Fund 113, the January 2003 layoffs reduced actual staff to 81 filled positions. That leaves 28 slots vacant, of which PDSD will request to retain 19 based on projected workloads, including the duties imposed by our assigned functions under NPDES.

- On June 24, 2003, Board of Supervisors approved an augmentation for Fund 113 for 10 positions at \$681,500 to accommodate flat fee workload.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Consistent with PDSD's Strategic Goals to: assist the County with the utilization of integrated computer applications and inter/intra electronic communications; strive toward a "paperless" work environment; continue modification and essential expansions of APPS; return to core services in a fashion providing quality public service and efficiency consistent with the budgetary constraints of the current economy; and to complete the recruitment of a New Director and other rightsizing issues required to deliver public service in the most efficient and effective manner.

### Changes Included in the Base Budget:

Deletion of twenty-eight positions with a total of \$3,811,769 reduction in appropriation (\$1,840,669 reduction in Salary & Employee benefits and \$1,971,000 in Services & Supplies). Of this, \$3,263,397 in reductions (19 positions with \$1,294,793 in S&EB's and \$1,968,604 in S&S) is being included in the base budget as a requirement in order to reflect a balanced baseline budget. Accordingly, PDSD is requesting via separate budget augmentations for Board considerations that the \$3,263,397 be restored in the budget to allow adequate appropriations to support critical permit services and interfund charges between Fund 071 and Fund 113.

## Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>RESTORE BASE BUDGET FUNDING-- 10 POSITIONS AND S&amp;EB</b> Amount: .....\$ 681,500	Restoration of 10 positions and associated funding removed from the base budget.	Meet obligations to primarily provide service & support for Flat Fee permits remaining in FY03-04.	113-004
<b>RESTORE BASE BUDGET FUNDING-- S&amp;S</b> Amount: .....\$ 1,968,604	Restoration of S & S deleted from base budget to provide continued Administrative & Support Svcs.	Restoration of S&S critical in meeting interfund direct & indirect charges from Fund 071.	113-005
<b>LEGAL FEES</b> Amount: .....\$ 200,000	Request for additional legal costs to Fund 113 in conjunction with Barratt American litigation.	Meeting legal requirements associated with Barratt American litigation defense actions & reviews.	113-007

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	100	100	91	(9)	-9.00
Total Revenues	15,590,719	13,451,961	12,060,150	15,737,502	3,677,352	30.49
Total Requirements	18,023,000	13,451,961	11,968,274	15,737,502	3,769,228	31.49
Balance	(2,432,281)	0	91,876	0	(91,876)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Building and Safety in the Appendix on page 522.

### Highlights of Key Trends:

- Time and Materials Deposit and Fee system adopted to ensure fair pricing to clients and to realistically recapture costs of delivering service;
- Processed the following major projects: Newport Coast/ Newport Ridge; Ladera Planned Community residential projects in Planning Areas 3 & 4B;
- APPS expanded to provide Time and Materials tracking and estimating to assist both in-house functions and public accessibility;
- Complete reorganization and revitalization initiated including right-sizing department to meet projected future needs; implementation;
- A new Director for Planning & Development Services Department was appointed on June 27, 2003;
- Continuation of development and implementation of revised APPS Phase IV;
- Implementation of monitoring Time and Materials tracking system to prepare 6-month overview for Board of Supervisors (October 2003).

## 140 - AIR QUALITY IMPROVEMENT

### Operational Summary

#### Description:

The Air Quality Improvement Fund (Fund 140) was established pursuant to passage of the 1988 California Clean Air Act for the purpose of promoting programs in Orange County that reduce air pollution from motor vehicles. Its primary funding source are AB 2766 funds provided by the State of California. The County of Orange receives approximately \$107,000 per year in subvention funds from the South Coast AQMD as part of the AB 2766 program.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	20,836
Total Final FY 2003-2004 Budget:	329,737
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- In FY 2003-04 in Orange County, Fund 140 will be used to support projects in the following three categories:
- Employee Rideshare/Transit and Air Quality Planning (The objective of this program is to encourage alternatives to single occupancy vehicle trips. Candidate projects may include employee rideshare program, transit subsidy, commuter rail/Metrolink/bus/carpool incentive program, commuter/public information/outreach, guaranteed return trip program, etc.);
- Alternative fuel vehicles such as electricity, propane, methanol and natural gas. (Candidate projects may include use of electric cars, trucks, buses, electric vehicle charging stations, bicycles, etc.); and
- Capital projects (candidate projects may include commuter bikeways and bridges, pedestrian sidewalks, traffic signals, traffic management strategies, etc.).

#### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>SATISFACTION OF PARTNERS AND CLIENTS.</b>  <b>What:</b> Air Quality improvements is funded by Fund 140 for benefit of County operations & employees. <b>Why:</b> Activities lead to higher quality of life for OC residents & comply with Air District guidelines.	Eligible projects have been funded consistent with Board policies.	Funding will continue in accordance with program parameters.	Successfully supported the implementation of various rideshare programs in coordination with CEO/HR including Metrolink, Vanpool, and Guaranteed Return Trip Rideshare Program.

## Key Outcome Indicators: (Continued)

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>PDSO TRAFFIC FORECASTS ARE CONSISTENT WITH THOSE OF OCTA.</b>  <b>What:</b> System (computer models, data sets, & procedures) to allow County to make accurate forecasts. <b>Why:</b> We can serve our clients, especially other County Agencies/Departments more effectively.	Continued improvements are being made, consistent with changes by OCTA and in accordance with SCAQMD parameters. PDSO's utilization of Air Quality funds are consistent with Board of Supervisor directives.	Initiate sub-area model South Orange County Transportation Model (SOCTAM).	Progressing satisfactorily. Expect sub-area model completion by June 2003.
<b>POSITIVE AUDITS BY SCAQMD OF AB2766 FUNDS.</b>  <b>What:</b> Funds are available for a wide range of projects that lead to improved air quality. <b>Why:</b> This program can help lead to higher quality of life for Orange County residents.	Audit completed in December 2001.	Continue to manage program subject to staffing constraints.	Latest audit was satisfactory.

## Fiscal Year FY 2002-2003 Key Project Accomplishments:

- During FY 2002-03, Fund 140 was used to:
- Defray lease renewal costs for two electric vehicles;
- Support a joint City/County directional signage program for streets leading from I-5 into the Santa Ana Civic Center; and
- Sustain an Employee Rideshare Program administered by the County Executive Office (CEO)

## Budget Summary

Continue to keep partners and clients informed of planning and technical activities, and public education/rideshare events through verbal and written communication.

## Plan for Support of the County's Strategic Priorities:

Continue to promote public awareness of reduction projects to reduce motor vehicle emissions.

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	388,797	324,524	419,275	329,737	(89,538)	-21.36
Total Requirements	183,273	324,524	96,399	329,737	233,338	242.06
Balance	205,524	0	322,876	0	(322,876)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Air Quality Improvement in the Appendix on page 549.

## 080 - PUBLIC FACILITIES AND RESOURCES

### Operational Summary

#### Mission:

The primary mission of the Public Facilities & Resources Department is to provide, operate, and maintain quality public facilities and regional resources for the people of Orange County.

#### Strategic Goals:

- Agricultural Commissioner:
- Provide citizens a basis of value comparison and fair competition by ensuring accuracy of weighing and measurement systems. Prevent exotic plant pest and disease.
- Protect residents, users, and the environment from pesticide hazards. Protect areas from the threat of wildfire through weed abatement.
- Internal Services:
- Support County agencies and operations by operating and maintaining the vehicle fleet. Support County agencies and operations by operating and maintaining facilities.
- Support County agencies and operations by providing printing and publishing services. Support County agencies and operations by managing County capital projects

#### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: WEIGHT &amp; MEASURES PROGRAM.</b> <b>What:</b> Number of valid citizen complaints regarding weight & measures discrepancies per 100,000 residents. <b>Why:</b> Indicates basis of value comparisons through accurate weighing and measuring systems.	0.60 per 100,000 residents' complaints on weight and measure discrepancies.	Not to exceed 0.60 per 100,000 residents.	On target.
<b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: EXOTIC PLANT PEST AND DISEASE CONTROL PROGRAM.</b> <b>What:</b> Number of valid exotic plant pest and disease reported per 100,000 residents. <b>Why:</b> Indicates effectiveness of plant pest and disease prevention program.	5.5 per 100,000 residents reported valid exotic plant pest and disease.	Not to exceed six per 100,000 residents.	On target.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	35,586,052
Total Final FY 2003-2004 Budget:	45,130,791
Percent of County General Fund:	1.84%
Total Employees:	349.00

## Key Outcome Indicators: (Continued)

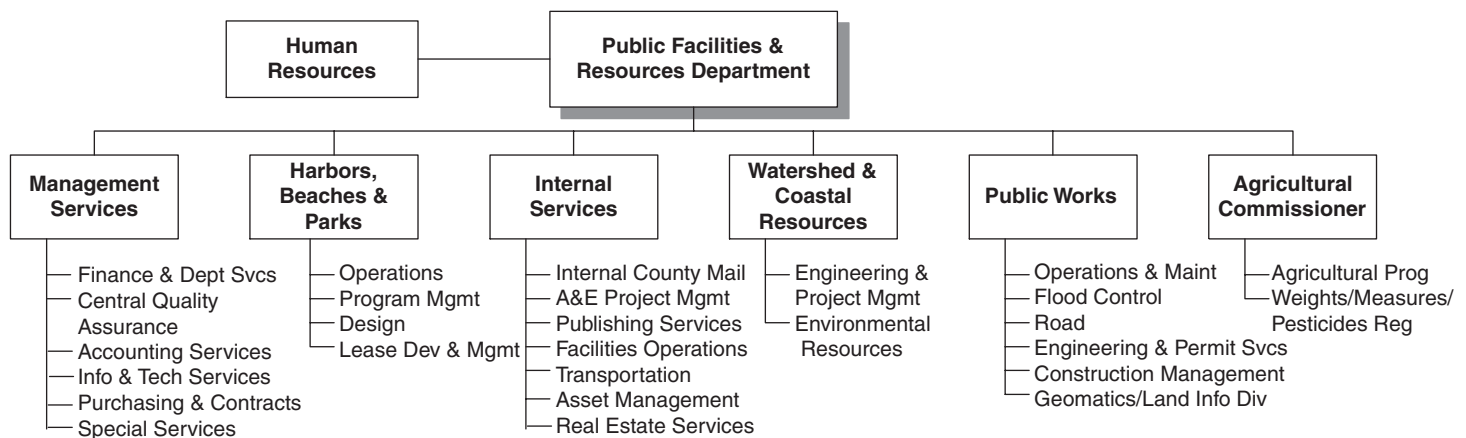
Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: PESTICIDE ILLNESS PREVENTION PROGRAM.</b> <b>What:</b> Number of valid cases of pesticide related illness reported per 100,000 residents. <b>Why:</b> Indicates effectiveness of pesticide illness prevention program.	0.50 per 100,000 residents reported valid cases of pesticide related illness.	Not to exceed 0.50 per 100,000 residents.	On target.
<b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: WEED ABATEMENT PROGRAM.</b> <b>What:</b> Total number of unincorporated acres burned by wildfire. <b>Why:</b> Indicates effectiveness of weed abatement program and the potential reduction in wildfire risk.	1,400 Acres	Not to exceed 500 Acres	On target.
<b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: EFFICIENCY IN OPERATING AND MAINTAINING FACILITIES.</b> <b>What:</b> The total annual cost of the building O&M divided by the total number of building square feet. <b>Why:</b> Indicates efficiency of support to County agencies by operating and maintaining facilities.	N/A	Study Pending.	On target.
<b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: PROVIDING QUALITY OF THE BUILDING O&amp;M.</b> <b>What:</b> % of building users rating the quality of the building O&M provided as reported in a valid survey. <b>Why:</b> Indicates customer satisfaction with support to County agencies and operations.	N/A	Survey Under Development.	On target.
<b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: MANAGING COUNTY CAPITAL PROJECTS WITHIN TIME.</b> <b>What:</b> Percentage of building capital projects completed on time. <b>Why:</b> Indicates efficiency of support to County agencies & operations in managing County capital projects.	N/A	Study pending.	On target.
<b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: MANAGING COUNTY CAPITAL PROJECTS WITHIN BUDGET.</b> <b>What:</b> Percentage of capital projects completed within budget. <b>Why:</b> Indicates efficiency of support to County agencies & operations in managing County capital projects.	N/A	Study pending.	On target.
<b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: QUALITY IN MANAGING COUNTY CAPITAL PROJECTS.</b> <b>What:</b> % of customers responding to valid survey for the quality of project management services provided. <b>Why:</b> Indicates satisfaction/support to County agencies & operations in managing County capital projects.	N/A	Survey under development.	On target.



## Fiscal Year FY 2002-2003 Key Project Accomplishments:

- **Agricultural Commissioner:** (1) Red Imported Fire Ant Program - Since 2000, PFRD's contract with the Orange County Vector Control District, has resulted in excellent progress made in eliminating this pest from Orange County. (2) Glassy-Winged Sharpshooter/Pierce's Disease Program - Since May 2000, Ag Commissioner provided an effective inspection system to prevent the further spread of the Glassy-Winged Sharpshooter in Orange County. (3) High Risk Pest Exclusion Program - Since 2000, Ag commissioner provided an effective inspection system to detect high-risk insects in package terminal facilities.
- **Internal Services:** Met maintenance standards for County buildings and met deadlines for critical County capital projects. Internal Services has identified need to implement an effective Preventive Maintenance Plan, which will help County to avoid unplanned outages and control maintenance costs.
- **Management Services:** Provided necessary support to all PFRD funds.

## Organizational Summary



**DIRECTOR'S OFFICE** - The PFRD Director's Office provides overall guidance for operating the department, oversees a total of 1,212 PFRD positions, and ensures that PFRD provides quality services to other County departments and to the public.

**MANAGEMENT SERVICES** - The Management Services Function provides administrative support to PFRD programs including financial and budget services, human resources services, computer support, purchasing and contract support, accounting services, central quality assurance, special project coordination, and legislative coordination.

**HARBORS, BEACHES AND PARKS** - See HBP Fund 405.

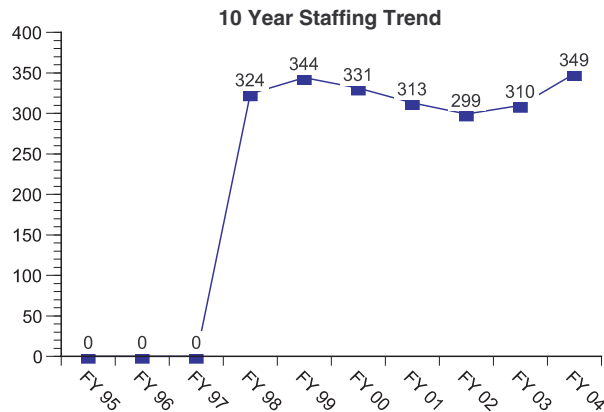
**INTERNAL SERVICES** - The Internal Services Function provides County-wide services including facility maintenance and support, Architect & Engineering services for County capital projects, repair, maintenance and management of the County vehicle fleet, publishing services, building support services, pony mail services, parking facility administration, real estate services, and coordination of the County's asset management program.

**WATERSHED & COASTAL RESOURCES** - See Watershed & Coastal Resources Agency 034.

**PUBLIC WORKS** - The Public Works Function, within PFRD Fund 080, includes the County Property Permits Section as well as some Geomatics and Construction staff positions. The 080 Public Works Budget also accounts for the cost to operate vehicles by road maintenance and flood control staff. The Road and Flood Funds reimburse PFRD Fund 080 for these vehicle operating expenses.

**AGRICULTURAL COMMISSIONER** - The Agricultural Commissioner is mandated to enforce State laws and regulations pertaining to agriculture, pest detection and exclusion, pesticide use, and weights and measures. The Agricultural Commissioner also implements the County's weed abatement program.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- The County formed the Public Facilities & Resources Department in FY 1997-98 from combining components of the former Environmental Management Agency with components of the former General Services Agency. PFRD Fund 080's has 349 positions in FY 2003-2004. In addition to 349 positions in Fund 080, PFRD has 929 positions budgeted in nine other PFRD fund/agencies which include the Road Fund 115 (215), Flood Fund 400 (255), HBP Fund 405 (264), Utilities Fund 040 (12), Watershed & Coastal Resources Fund 034 (39), Parking Facilities Fund 137 (3), Reprographics ISF Fund 297 (27), Transportation ISF Fund 296 (90), and Dana Point Tidelands Fund 108 (24). FY 2003-2004 total PFRD positions (1,278) includes 56 extra help conversion and 10 new positions approved by the Board. The Board approved 10 new positions which include 8 positions for Agency 080 (4 Information & Technology Services & 4 Facilities Operations) and 2 positions for Fund 108 Dana Point Tidelands.

- In FY 2002-2003, five positions were absorbed from former LRA to PFRD (2 in Agency 080, 1 in Parking Facilities Fund 137 & 2 in HBP Fund 405) without additional appropriations and/or NCC dollars; four positions were reassigned to Agency 080, which includes 1 from Fund 137 to Facilities Operations and 3 from other PFRD funds (1 in Special Services, 1 in County Property Permit, and 1 in Facilities Operations); seven new augmentation positions were added in Agency 080 (4 in Information & Technology Services, 2 in Facilities Operations, and 1 in A&E Project Management). Overall 13 positions were added to Agency 080 since FY 01-02.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Agricultural Commissioner will continue to enforce State-Mandated Agricultural and Pesticide Regulations, and Weights and Measure Programs within Orange County.

Facilities Operations will continue to provide quality facility operations and maintenance and implement preventive maintenance program.

Engineering services will complete the County's deferred maintenance plan and ensure compliance with the Americans with Disabilities Act (ADA) requirements.

### Changes Included in the Base Budget:

PFRD Fund 080's FY 2003-04 Base Budget Request of \$44,344,687 is \$2,390,311 (5.3%) higher than the FY 2002-03 Modified Budget amount (Modified Budget includes all approved mid-year budget changes). The increase is mainly for increase in Salaries & Employee Benefits \$2,476,520 (11.3%), increase in Services & Supplies \$556,029 (2.3%), decrease in Contribution to UC Co-operative extension program \$125,000 (100%) and prior year special tax assessment \$16,229 (61.9%), increase in Equipment \$9,220 (1.1%), and increase in cost applied \$510,229 (10.3%).

## Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>ADD 2 SYSTEM PROGRAMMER ANALYST II POSITIONS</b> Amount: ..... \$ 95,886	This is a replacement of outside IT contractors resulting in a \$131,170 annual cost savings to PFRD.	To provide critical support to PFRD'S application development and network infrastructure.	080-001
<b>ADD 2 SENIOR SYSTEMS PROGRAMMER ANALYST POSITIONS</b> Amount: ..... \$ 118,414	This is a replacement of outside IT contractors resulting in a \$118,330 annual cost savings to PFRD.	To provide critical support to PFRD's application development and network infrastructure.	080-002
<b>ADD 1 ELECTRICIAN, 1 PLUMBER, 1 A/C MECHANIC, &amp; 1 CRAFT SUPERVISOR I FOR PREVENTIVE MAINTENANCE PROG</b> Amount: ..... \$ 414,120	Implement the initial phase of a Preventive Maintenance Strategic Financial Plan.	Reduce the long-run maintenance costs and extend the useful life of equipment.	080-003
<b>29 EXTRA HELP CONVERSION TO REGULAR/LT</b> Amount: ..... \$ 0	Convert 29 EH positions to regular/LT to comply with MOUs.	To improve efficiency & service delivery, and reduce trained employee turnover.	080-007
<b>BOARD INTRODUCED</b> Amount: ..... \$ 125,000	Funding for UCI Cooperative Extension Program.	N/A	080-008

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	312	312	349	37	11.86
Total Revenues	23,511,591	31,036,121	25,497,362	33,160,783	7,663,421	30.06
Total Requirements	32,808,115	41,954,376	35,360,635	45,130,791	9,770,156	27.63
Net County Cost	9,296,524	10,918,255	9,863,273	11,970,008	2,106,735	21.36

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Public Facilities and Resources in the Appendix on page 507.

## Highlights of Key Trends:

- The Board approved \$11,970,008 General Fund Net County Cost for Agency 080. This request for Net County Cost is \$1,051,753 (9.63%) higher than the Net County Cost Modified Budget for FY 2002-03, which

was increased mainly due to higher cost of Salaries & Employee Benefits (15%). The Board approved augmentations for 29 extra help conversion and 8 new positions which resulted in a \$406,443 increase in Net County Cost, which is included in the above increase.

## Budget Units Under Agency Control

No.	Agency Name	Director'S Office	Management Services	Harbors, Beaches And Parks	Internal Services	Watershed & Coastal Resources	Public Works	Agricultural Commissioner	Total
034	Watershed Management Program	0	0	0	0	18,052,724	0	0	18,052,724
040	Utilities	0	0	0	21,961,350	0	0	0	21,961,350
080	Public Facilities & Resources	411,976	15,269,489	650,000	16,084,738	0	6,141,632	6,572,955	45,130,790
106	County Tidelands - Newport Bay	0	0	3,065,404	0	0	0	0	3,065,404

## Budget Units Under Agency Control

No.	Agency Name	Director'S Office	Management Services	Harbors, Beaches And Parks	Internal Services	Watershed & Coastal Resources	Public Works	Agricultural Commissioner	Total
108	County Tidelands - Dana Point	0	0	19,068,626	0	0	0	0	19,068,626
114	Fish And Game Propagation	0	0	27,542	0	0	0	0	27,542
115	Road	0	0	0	0	0	89,428,665	0	89,428,665
128	Survey Monument Preservation	0	0	242,359	0	0	0	0	242,359
129	Off-Highway Vehicle Fees	0	0	216,864	0	0	0	0	216,864
137	Parking Facilities	0	0	0	4,728,246	0	0	0	4,728,246
148	Foothill Circulation Phasing Plan	0	0	0	0	0	7,072,300	0	7,072,300
15K	Limestone Regional Park Mitigation Maint Endow	0	0	10,079	0	0	0	0	10,079
296	Transportation ISF	0	0	0	22,125,256	0	0	0	22,125,256
297	Reprographics ISF	0	0	0	4,630,519	0	0	0	4,630,519
400	Flood Control District	0	0	0	0	0	82,662,453	0	82,662,453
403	Santa Ana River Environmental Enhancement	0	0	0	0	0	237,877	0	237,877
404	Flood Control District-Capital	0	0	0	0	0	88,817,186	0	88,817,186
405	Harbors, Beaches & Parks CSA 26	0	0	72,263,807	0	0	0	0	72,263,807
459	N. Tustin Landscape & Lighting Assessment District	0	0	663,473	0	0	0	0	663,473
468	County Service Area #13 -La Mirada	0	0	7,123	0	0	0	0	7,123
475	County Service Area #20 - La Habra	0	0	12,575	0	0	0	0	12,575
477	County Service Area #22-E Yorba Linda	0	0	43,390	0	0	0	0	43,390
506	Irvine Coast Assessment District 88-1 Construction	0	0	0	0	0	1,788,382	0	1,788,382
Total		411,976	15,269,489	96,271,242	69,530,109	18,052,724	276,148,495	6,572,955	482,256,990

## 034 - WATERSHED MANAGEMENT PROGRAM

### Operational Summary

#### Description:

State and federal water quality regulations are maturing to the point where greater demands are placed on local government. In addition, greater public awareness and activism has fostered a new level of expectations on local government to address water quality issues. Water pollution degrades surface waters making them unsafe for drinking, fishing, swim-

ming, and other activities. To combat water pollution and implement regional water quality improvement strategies, PFRD created this function in early 2001. Through this program PFRD will preserve, protect, and enhance coastal resources and surface waters throughout Orange County.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	10,472,652
Total Final FY 2003-2004 Budget:	18,052,724
Percent of County General Fund:	0.74%
Total Employees:	39.00

#### Strategic Goals:

- Develop regional management strategies to preserve, protect, and enhance coastal resources and surface water throughout Orange County.

#### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>BEACH POSTINGS.</b> <b>What:</b> Percentage of beach mile days without postings due to water quality. <b>Why:</b> Indicates level achieved in protecting and enhancing coastal resources & surface water in the County	Study pending.	Study pending.	On target.
<b>NUMBER OF ENFORCEMENT ACTIONS.</b> <b>What:</b> # of enforcement actions by Regional Boards vs. County or co-permittees for stormwater violations. <b>Why:</b> Indicates level achieved in preserving, protecting, and enhancing surface water in the County.	Not applicable.	Study Pending	On target.
<b>RATING SURVEY FOR NPDES EFFORTS.</b> <b>What:</b> Cities rating of the County NPDES efforts as reported in a valid survey. <b>Why:</b> Indicates level achieved in preserving, protecting, and enhancing surface water in the County.	Survey Under Development	Survey Under Development	On target.

#### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Management of the Clean Beaches Initiative Grant Contract Greenville Banning Diversion Project, secure reimbursements of \$1,945,000.

- Oversight of reporting and monitoring to Orange County Sanitation District & Army Corps of Engineers for four urban runoff diversion projects Greenville Banning, Santa Ana River, Huntington Beach Pump Station and Talbert.
- Completed State of the Beach Report for Baby Beach as an element of the Clean Beach Initiative grant for Baby Beach. This report will identify Best Management Practices (BMPs) for the next stage of grant implementation.
- Made significant progress in identifying a potential solution for the Poche Beach Clean Beaches Initiative project.
- Revised the Drainage Area Management Plan (DAMP) for the NPDES program.
- Submitted the Annual NPDES Compliance Program.
- Developed the model Local Implementation Plans as part of the NPDES compliance requirements.
- Awarded various consultant contracts to begin implement of the various key requirements of the NPDES program such as Public Outreach, and Watershed Chapters.
- Continued compliance with Aliso Creek 13225 Directive implementation project.
- Nutrient Total Maximum Daily Load (TMDL)- Conducted compliance monitoring and annual report; received Proposition 13 grant to characterize urban nutrient sources and evaluate BMPs for nutrient removal.
- Fecal TMDL - Initiated shellfish distribution and health survey and user (harvesting) survey to determine status and potential for beneficial use.
- Toxics TMDL Completed technical review/comment of EPA toxics TMDL document and R8WQCB organophosphate pesticide TMDL adoption; Initiated selenium bio study in San Joaquin Marsh.
- Sediment TMDL - Compliance monitoring and annual report; award of Proposition 13 grant to partially fund SDC in-line basins 1 and 2 modifications for increased sediment trapping capability.
- Completion of Aliso Beach Clean Beach Initiative Project Water Quality Treatment System and secured \$500,000 in grant funding.
- 

**HAZARDOUS MAT'L DISCLOSURE PRG** - Division prepares all of the hazardous material assessments for the department.

**WATERSHED & COASTAL RESOURCES** - Watershed Planning:

The Watershed & Coastal Resources Division will focus on water quality activities that are on a broader watershed basis that looks at a watercourse in its entirety. The program will involve cooperation amongst the United States Army Corps of Engineers, the Federal and State governments, and local municipalities to implement research and construction projects that will help the program accomplish its goals.

Countywide Stormwater Quality Program: Coordinate regional compliance with the National Pollutant Discharge Elimination System program (NPDES). The County serving as the principal municipality for the 34 city stormwater co-permittees will conduct countywide water quality monitoring of creeks, channels, bays, and harbors, inspect illicit connections, condition all new development with water quality protection requirements, conduct water pollution investigations and spill abatement.

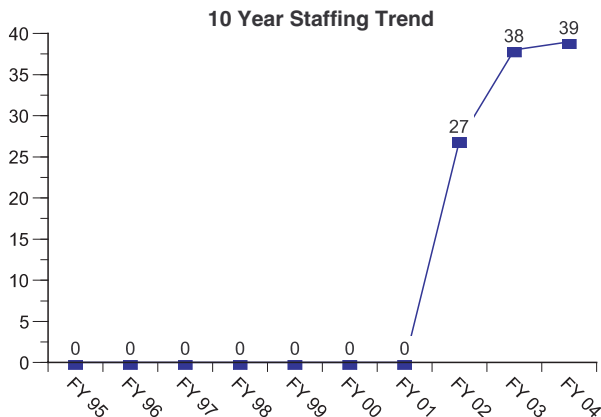
Compliance with the federal Total Maximum Daily Load (TMDL) allocations:

The TMDL focus to date has been on the Newport Bay / San Diego Creek watershed, where TMDL's for nutrients, sediment, and fecal coliform have been developed by the State and are currently being implemented. An additional TMDL for toxics is being developed for this watershed.

Countywide Hydrologic and Meteorological Data Collection System:

Operate and maintain the Automatic Local Evaluation on Real Time Flood Detection System (ALERT) which consists of a network of over 100 rainfall and flood control and reservoir water level sensors strategically located throughout Orange County.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Budget Fiscal Year 2003-2004 will be the third full budget year for the Division. The Watershed & Coastal Resources Division will have 39 staff to carry out its responsibilities.
- An augmentation for the conversion of 1 extra help staff to full time staff was approved by the Board of Supervisors on June 24, 2003.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Public Facilities & Resources Department created the Watershed & Coastal Resources Function last year. The function was created to support watershed management issues identified in the Fiscal Year 2000-2001 Strategic Priority Plan.

## Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>EXTRA HELP CONVERSION</b>	Convert 1 Environmental Resource Specialist I to regular to comply with MOU.	The conversion will improve service delivery by keeping trained employees on staff.	034-002
<b>Amount:</b> ..... \$ 0			
<b>COST SAVINGS</b>	Savings associated with the conversion of contract positions to regular County positions.	Realize savings of \$5,464.	034-003
<b>Amount:</b> ..... \$ (5,464)			

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	38	38	39	1	2.63
Total Revenues	12,555,328	21,184,250	8,678,171	17,437,436	8,759,265	100.93
Total Requirements	8,047,569	21,778,731	12,055,471	18,052,724	5,997,253	49.75
Net County Cost	(4,507,759)	594,481	3,377,300	615,288	(2,762,012)	-81.78

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Watershed Management Program in the Appendix on page 464.

### Highlights of Key Trends:

- The County is providing leadership in addressing water quality issues on a regional basin and that leadership

will be sustained through the Watershed and Coastal Resources Division.

- County is continuing to partner with the Army Corps of Engineers to maximize opportunities for federal funding. Other opportunities for federal assistance are being

developed such as with the Bureau of Reclamation and the Environmental Protection agency. Maximum use will be made of grant funding opportunities.



## 040 - UTILITIES

### Operational Summary

#### Description:

Provides utilities and trash collection for City, State, Federal, and County Agencies.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	18,246,107
Total Final FY 2003-2004 Budget:	21,961,350
Percent of County General Fund:	0.90%
Total Employees:	12.00

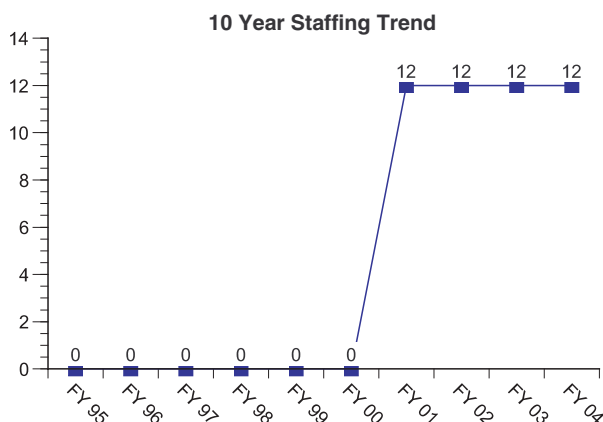
#### Strategic Goals:

- Ensure continuous availability of Central Utility Facility (CUF) to support the needs of served County facilities by completing Phase II and Phase III of the CUF rehabilitation.
- Complete energy consumption audit and develop energy management plan.

#### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Implementing "Strategic Energy Plan" which was approved by the Board that will expedite processing and reporting of our progress and efficiency in energy conservation and management.
- The County's "Strategic Energy Plan" Lighting System Maintenance/Retrofit Lighting System projects for seven facilities completed in FY 2002-03 are funded in the Capital Projects Fund 036.

#### Ten Year Staffing Trend:



### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

Phase II and Phase III of the upgrade to the Central Utilities Facility (CUF) was deferred in FY 2002-03 due to the studies and financing of the Co-generation project. Phase II and Phase III will be complete in FY 2003-04. This project is part of the Deferred Maintenance Strategic Priority.

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	12	12	12	0	0.00
Total Revenues	733,255	887,952	654,984	921,690	266,706	40.72
Total Requirements	18,784,167	18,952,066	18,382,764	21,961,350	3,578,586	19.47
Net County Cost	18,050,912	18,064,114	17,727,780	21,039,660	3,311,880	18.68

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Utilities in the Appendix on page 467.

# 106 - COUNTY TIDELANDS - NEWPORT BAY

## Operational Summary

### Description:

Provides the public with pleasant and safe boating and other marine recreational and environmental experiences, and maximizes concession revenues to financially support these public programs.

### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Newport Tidelands funding has accomplished the planning, design and implementation of first phase Eelgrass Restoration in lower Newport Bay.

**COUNTY TIDELANDS/NEWPORT BAY** - This fund is financed by revenue derived from rents and leases of land and improvements on state tidelands in Newport Bay granted in trust to the County, and is for use to benefit those granted lands.

### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	2,528,411
Total Final FY 2003-2004 Budget:	3,065,404
Percent of County General Fund:	N/A
Total Employees:	0.00

### Ten Year Staffing Trend Highlights:

- Staff is not budgeted within this budget unit.

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	2,675,081	3,552,902	3,541,762	3,065,404	(476,358)	-13.45
Total Requirements	2,249,328	3,552,902	2,876,722	3,065,404	188,682	6.56
Balance	425,753	0	665,041	0	(665,041)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Newport Bay in the Appendix on page 517.

## 108 - COUNTY TIDELANDS - DANA POINT

### Operational Summary

#### Description:

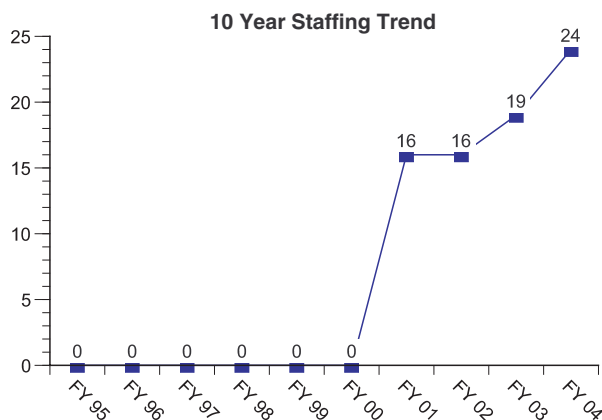
Provides the public with pleasant and safe boating and other marine recreational and environmental experiences, and maximizes concession revenues to financially support these public programs.

#### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Concept plan for initial phases of Dana Point Harbor revitalization has been completed. The next phase of environmental and engineering planning and specifications has been initiated.

**COUNTY TIDELANDS/DANA POINT** - This fund is financed by revenue derived from rents and leases of land improvements on or adjacent to state tidelands in Dana Point Harbor, granted in trust to the County, and is for use to benefit those granted lands. Capital projects are financed from HB&P and repaid as funds are available.

#### Ten Year Staffing Trend:



#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	18,353,792
Total Final FY 2003-2004 Budget:	19,068,626
Percent of County General Fund:	N/A
Total Employees:	24.00

#### Ten Year Staffing Trend Highlights:

- An additional 3 staff are being reassigned from Harbors, Beaches and Parks Fund to the Dana Point Tidelands Fund. The total workload for these three positions is at Dana Point and they should charge directly to that fund.
- An additional 2 staff are for the increased purchasing and contracts workload for the planned revitalization of the Dana Point Harbor facilities.

### Budget Summary

#### Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>ADD 1 PROCUREMENT SPECIALIST</b>	Position is needed to fulfill current & long range workload related to redeveloping DP Harbor Marina	Complete all work related to redevelopment of the DP Harbor Marina	108-001
<b>Amount: .....\$ 0</b>			

## Approved Budget Augmentations and Related Performance Results: (Continued)

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>ADD 1 BUYER II</b>	Position is needed to fulfill current & long	Complete all Buyer-related duties for redevelopment of	108-003
<b>Amount: ..... \$ 0</b>	range workload related to redeveloping DP Harbor Marina	DP Harbor Marina	

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	19	19	24	5	26.32
Total Revenues	15,069,418	19,834,221	17,394,600	19,068,626	1,674,026	9.62
Total Requirements	19,203,894	19,834,221	17,152,002	19,068,626	1,916,624	11.17
Balance	(4,134,476)	0	242,598	0	(242,598)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Dana Point in the Appendix on page 519.

## 114 - FISH AND GAME PROPAGATION

### Operational Summary

#### Description:

Evaluate and recommend policy to further fish and game habitat and preservation interests and, per Board policy, financially support fish stocking in regional park lakes.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	9,882
Total Final FY 2003-2004 Budget:	27,542
Percent of County General Fund:	N/A
Total Employees:	0.00

**FISH & GAME PROPAGATION** - This fund derives its revenue from fines levied by the State Department of Fish and Game. These revenues are used to enhance public awareness of the County's Fish and Game resources.

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	78,555	102,707	82,047	27,542	(54,505)	-66.43
Total Requirements	11,348	102,707	9,882	27,542	17,660	178.70
Balance	67,207	0	72,165	0	(72,165)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Fish and Game Propagation in the Appendix on page 524.

# 115 - ROAD

## Operational Summary

### Description:

Road Fund constructs, maintains, and manages the public road system in the unincorporated areas of Orange County. It also provides construction inspection and performs quality assurance inspections related to the construction of infrastructure in the planned communities.

The Fund also provides road maintenance services to the newly incorporated cities under contractual agreements.

### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	54,769,393
Total Final FY 2003-2004 Budget:	94,821,214
Percent of County General Fund:	N/A
Total Employees:	215.00

### Strategic Goals:

- Construct, maintain and manage road system in unincorporated Orange County.

### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>ACCIDENTS PER CENTERLINE MILE</b> <b>What:</b> Number of reported traffic accidents per centerline mile of Unincorporated County roads. <b>Why:</b> Indicates safety of roadway system operated by the County.	2.0 reported accidents per centerline mile.	Maintain 2.0 reported accidents per centerline mile.	On target.
<b>GOOD OR BETTER PAVEMENT CONDITION FOR ROADS.</b> <b>What:</b> Percent of Unincorporated County roads with a surface pavement condition rating of "Good". <b>Why:</b> Result of good pavement mgmt. practices. Well-maintained pavement costs less to service over time.	Unincorporated County road surface pavement rating of Good or better for FY 02-03 is anticipated to be 75%. This reflects the transfer of better roads to newly incorporated cities.	Maintain Good or better rating of County road surface pavement at 96%.	On target.
<b>ACCEPTABLE OPERATING SPEED AT COUNTY ARTERIAL INTERSECTIONS.</b> <b>What:</b> Percentage of Uninc Co Arterial Intersections with acceptable operating speed as determined by OCTA. <b>Why:</b> Indicates efficiency of roadway system in unincorporated areas as the result of design improvements.	It is anticipated that 94% of the County Arterial Intersections have acceptable operating speed as determined independently by the Orange County Transportation Authority.	Maintain the County Arterial Intersections with acceptable speed at 94%.	On target.

### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Obtained almost \$6.5 million in Measure M allocations for our capital improvement projects.
- Obtained almost \$120,000 in Hazard Safety Elimination (HES) grant for sidewalk construction.
- Spent down the \$4,592,295.42 in AB-2928 allocations for pavement management and road drainage projects received in FY 01-02 as required by the program.

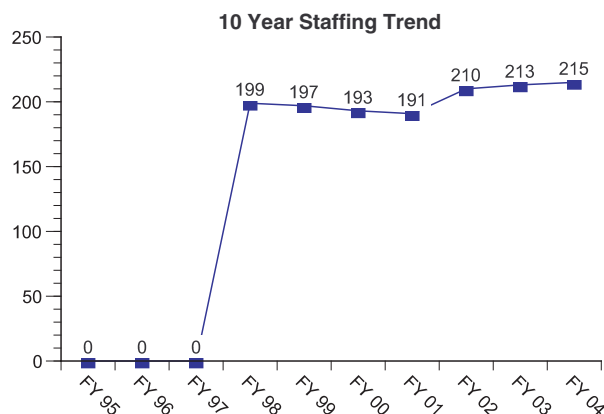
- Spent the \$2,025,980 in AB-2928 allocations for pavement management and road drainage projects received through the first two quarters of FY 02-03 as required by the program.
- Under a cooperative agreement assisted Caltrans in successfully awarding the Laguna Canyon Road project in FY 02-03 as planned. Contract bid opening for the project was on 11/07/02 with a low bid of \$18,382,000.
- Design efforts for the following road projects are near completion: Moulton Parkway Widening, from Laguna Hills Drive to Elm Creek Lane; Glassell Street Bridge over Santa Ana River; Cypress Acres Drainage Improvements at Belmont Street and La Salle Street; Tustin Avenue at Orangethorpe; and Santiago Canyon Road Bridge Retrofit at Santiago Creek. Construction is anticipated in fiscal year 2003-04.

**ROAD** - Special District - Administer County's Road Fee Program and Special Funding Districts.

Road Program - Develop and administer County's transportation capital improvement program and secure grant funding.

Traffic Engineering - Conduct traffic safety investigations, provide traffic committee support and plan, design & operate traffic signal systems.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Road fund does not have a staffing history before FY 1997-98 as all staff were assigned to the PFRD Operating Fund and billed to the various PFRD funds via direct and indirect billing from the Operating Fund. For FY 2001-02 one limited term position was approved by the Board for increased street sweeping related services to mitigate urban runoff. This position was converted to a regular full time position with the FY 2001-02 third quarter budget adjustments submitted to the board.
- Augmentation approved by the Board to convert 2 Extra Help positions to regular positions for FY 2003-04.

## Budget Summary

### Changes Included in the Base Budget:

Due to the state budget shortfall and reduction/elimination of program revenue from the state the AB 2928 revenue for road maintenance has been excluded from the FY 2003-04 budget. It is anticipated that this revenue will not be forthcoming due to the state budget shortfall.

## Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>EXTRA HELP CONVERSION</b>	Convert 1 Prof Svcs Asst II & 1 Surveyor I from	The conversion will improve service delivery by keeping	115-001
<b>Amount: .....\$ 0</b>	EH to regular to comply with MOUs.	trained employees on staff.	



## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	213	213	215	2	0.94
Total Revenues	85,623,937	85,110,201	50,760,880	94,821,214	44,060,334	86.80
Total Requirements	66,291,834	85,110,201	37,370,411	94,821,214	57,450,803	153.73
Balance	19,332,102	0	13,390,469	0	(13,390,469)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Road in the Appendix on page 525.

## Highlights of Key Trends:

- It is possible due to the State Budget troubles that there may not be any more AB-2928 allocations for the remainder of FY 02-03 and for FY 03-04. If this occurs

pavement management and roadway drainage projects will be funded by the Road Funds. Capital Project improvements will also continue to draw down on the Road Reserves in future fiscal years.

## 128 - SURVEY MONUMENT PRESERVATION

### Operational Summary

#### Description:

California Gov't Code Sec 27584 authorizes this fund to pay for County surveyor cost for retracement or remonument surveys of major historical land division lines upon which later surveys are based.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	61,512
Total Final FY 2003-2004 Budget:	242,359
Percent of County General Fund:	N/A
Total Employees:	0.00

**SURVEY MONUMENT PRESERVATION FUND** - This balanced fund receives revenue from fees charged by the County Recorder for filing and recording grant deeds. These funds are dedicated to retracement and remonument services performed by the Orange County Surveyor's Office.

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	103,818	170,217	174,039	242,359	68,320	39.26
Total Requirements	9,201	170,217	61,512	242,359	180,847	294.00
Balance	94,617	0	112,527	0	(112,527)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Survey Monument Preservation in the Appendix on page 534.

## 129 - OFF-HIGHWAY VEHICLE FEES

### Operational Summary

#### Description:

Support facilities for off-highway vehicle use if and when such facilities are established, and monitor and control illegal use of off-highway vehicles in regional open space and wilderness parks.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	191,397
Total Final FY 2003-2004 Budget:	216,864
Percent of County General Fund:	N/A
Total Employees:	0.00

**OFF-HIGHWAY VEHICLE FEES** - This fund is financed by revenue from registration fee for off-highway vehicle parks. Allowable uses of funds are: 1) planning, constructing, or operating facilities for use of off-highway vehicles; 2) controlling operations of motor vehicles where their use is prohibited; and 3) repairing facilities. Presently, only #2 is being done.

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	172,459	191,397	183,733	216,864	33,131	18.03
Total Requirements	58,549	191,397	191,397	216,864	25,467	13.31
Balance	113,910	0	(7,664)	0	7,664	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Off-Highway Vehicle Fees in the Appendix on page 535.

## 137 - PARKING FACILITIES

### Operational Summary

#### Description:

To provide, operate, and maintain parking facilities for County employees and for the public conducting business with the County.

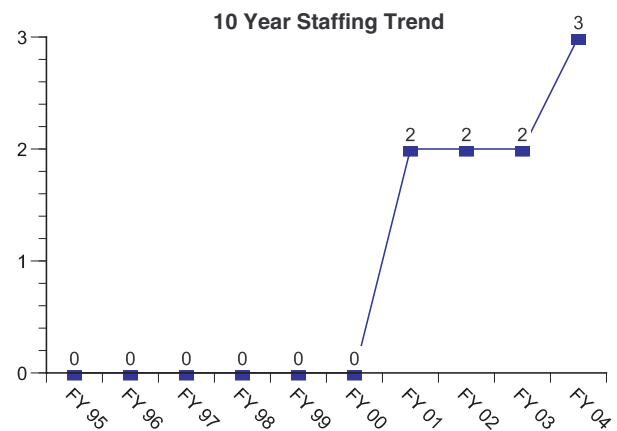
#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	4,548,873
Total Final FY 2003-2004 Budget:	4,728,246
Percent of County General Fund:	N/A
Total Employees:	3.00

**PARKING FACILITIES** - This fund is used to account for cost and revenue associated with providing parking facilities to the public and employees. Segregating these funds allows for analysis of the parking facilities impact to the General Fund. Included in this fund are operating and maintenance cost for all County-owned parking lots, parking revenue associated with County-owned pay parking lots (Manches-

ter, Hall of Administration, and Hutton Twin Towers lots), parking spaces leased by the County, and the County's cost associated with the Civic Center Authority lots. This fund provides financing to meet debt service obligations for the Manchester parking structures.

#### Ten Year Staffing Trend:



### Budget Summary

#### Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>COST SAVINGS</b>	Cost savings associated with the conversion of	Realize savings of \$12,675.	137-001
<b>Amount: ..... \$ (12,675)</b>	contract positions to regular County positions.		

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	3	3	3	0	0.00
Total Revenues	6,152,700	5,089,178	5,446,995	4,728,246	(718,749)	-13.20
Total Requirements	4,930,341	5,089,178	4,627,325	4,728,246	100,921	2.18
Balance	1,222,359	0	819,671	0	(819,671)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Parking Facilities in the Appendix on page 540.

# 148 - FOOTHILL CIRCULATION PHASING PLAN

## Operational Summary

### Description:

Provide for construction and acquisition of road, bridges and intersection improvements as outlined by FCPP adopted September 15, 1987.

### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	708,917
Total Final FY 2003-2004 Budget:	7,072,300
Percent of County General Fund:	N/A
Total Employees:	0.00

### Strategic Goals:

- Complete required projects according to priority and stay within the financial constraints of bond financing.

### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Constructed retaining wall at El Toro Road/I-5 undercrossing \$425,000.
- Executed Agreement D01-015 with City of Lake Forest for El Toro Road funding \$ 4.2M.
- Approved RBF contract for Alton Parkway environmental and design \$1.5M.
- Approved City of Mission Viejo FCPP Intersection Payments \$1.7.

## Budget Summary

### Changes Included in the Base Budget:

Alton Parkway right-of-way included in FY 2003-04 budget at \$4,000,000.

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	(680,425)	4,557,160	(600,998)	7,072,300	7,673,298	-1,276.76
Total Requirements	2,332,415	4,557,160	1,561,063	7,072,300	5,511,237	353.04
Balance	(3,012,840)	0	(2,162,061)	0	2,162,061	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Foothill Circulation Phasing Plan in the Appendix on page 556.

# 15K - LIMESTONE REGIONAL PARK MITIGATION ENDOWMENT

## Operational Summary

### Description:

Board of Supervisors Minute Order of 11/15/94 authorized establishment of this fund. The interest from this fund is to be spent on the maintenance cost for a proposed wetlands mitigation area in the future Limestone Regional Park.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	303
Total Final FY 2003-2004 Budget:	40,079
Percent of County General Fund:	N/A
Total Employees:	0.00

**LIMESTONE RP MITIG MAINT ENDOW** - This is a non-expendable endowment and trust fund. Interest earnings from a \$200,000 contribution from Foothill/Eastern Transportation Corridor Agency will be used for annual repairs and maintenance of a proposed mitigation area within the future boundary of Limestone Regional Park.

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	28,705	43,449	33,452	40,079	6,627	19.81
Total Requirements	256	43,449	303	40,079	39,776	13,130.45
Balance	28,449	0	33,149	0	(33,149)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Limestone Regional Park Mitigation Endowment in the Appendix on page 585.

## 400 - FLOOD CONTROL DISTRICT

### Operational Summary

#### Description:

Flood Fund provides flood protection Countywide by operating and maintaining the Orange County Flood Control District's 350 miles of flood control channels, dams, retarding basins, six pump stations, and other flood control infrastructure that PFRD continues to design and construct. Rainfall and stormwater flows throughout the County are monitored twenty-four hours a day for potential storm damage and to enable a quick response in the event of danger.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	54,548,303
Total Final FY 2003-2004 Budget:	82,662,453
Percent of County General Fund:	N/A
Total Employees:	255.00

#### Strategic Goals:

- Provide regional flood protection for Orange County.
- Develop Alternative Funding Sources for Water Quality and Watershed Efforts.
- Incorporate Water Quality and Habitat Enhancements Into Flood Control Infrastructure.
- Perform Flood Control Maintenance Within A Regulatory Environment.
- Acquire Regulatory Permit Approval for Capital Project Construction.
- Work with the United States Army Corps of Engineers to complete the Santa Ana River Mainstem Project.
- Participate in watershed studies to identify other flood control protection requirements throughout the county.

#### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>PERCENT OF CHANNEL MILES CONSTRUCTED FOR 100 YEAR FLOOD.</b> <b>What:</b> Percentage of OCFCD Channel Miles Constructed to Convey 100-Year Storm. <b>Why:</b> Indicates degree of protection and the remaining threat of flood damage.	N/A.	Pending.	Currently 43.2% of flood control channels are capable of providing 100 year level of flood protection.
<b>FLOOD INSURANCE REQUIREMENT IN ORANGE COUNTY.</b> <b>What:</b> Number of flood insurance policies required in Orange County. <b>Why:</b> Indicates flood insurance in unprotected areas that the department will reduce through improvements.	It is anticipated that the number of insurance policies required in orange county will decrease from 41,821 to 34,500.	Pending.	The number of mandatory flood insurance policies, currently at 34,500 in Orange County, is anticipated to be reduced as flood control improvements currently in the FY 03-04 budget are implemented.



## Key Outcome Indicators: (Continued)

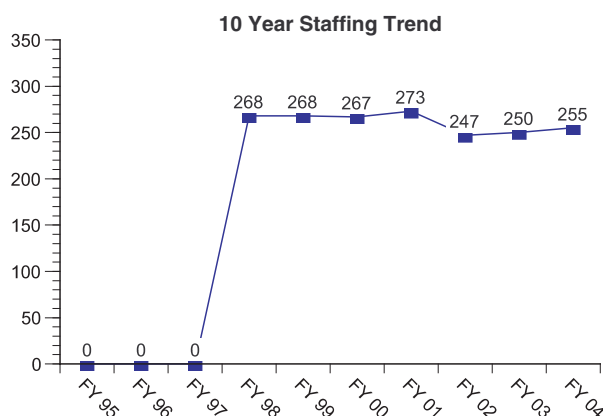
Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>FLOOD INSURANCE PREMIUM PAID BY ORANGE COUNTY RESIDENTS AND BUSINESSES.</b> <b>What:</b> Total premiums paid for flood insurance in Orange County. <b>Why:</b> Indicates the cost of flood insurance that the department will seek to reduce through improvements.	It is anticipated that Orange County residents will pay \$16,457,000 for flood insurance premiums in FY 2002-03.	Pending.	The amount of insurance premiums paid in Orange County, which is currently at \$16,457,000, is expected to reduce as the mandatory flood insurance policies are eliminated as flood control improvements in FY 03-04 are completed.
<b>REPORT CARD GRADE.</b> <b>What:</b> Flood Control Infrastructure Report Card Grade. <b>Why:</b> Shows the quality of construction & maintenance as reported by American Society of Civil Engineers.	Anticipate Grade "C".	Grade issued every 5 years.	The ratings by ASCE will be accomplished independently.

## Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Completion of Talbert Channel improvements.
- Completion of Huntington Beach Channel improvements.
- Completion of Seven Oaks Dam and improvements to Lower Santa Ana River by the United States Army Corps of Engineers provided major flood protection in Orange County.

**FLOOD CONTROL DISTRICT** - Designs, builds and maintains flood control channels and other flood protection facilities. Monitors potentially severe storm events and responds to emergencies. Complies with National Clean Water Act standards and related regulations for creeks, rivers and stormwater. Acquires land and easements needed to construct flood control projects.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Flood fund does not have a staffing history before FY 1997-98 as all staff were assigned to the PFRD Operating Fund and billed to the various PFRD funds via direct and indirect billing from the Operating Fund.
- Augmentation approved by the Board to convert 5 Extra Help positions to regular positions for FY 2003-04.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Flood Control District along with Road & HB&P Funds will support the PFRD/Watershed Management Program Strategic Priorities in Fiscal Year 2003-2004. The Flood Control District has budgeted to contribute approximately \$5 million to various Watershed efforts. This contribution will aid in the implementation of Watershed Management Programs and Storm Water Quality Programs.

## Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>EXTRA HELP CONVERSION</b> <b>Amount: ..... \$ 0</b>	Convert 2 laborer, 1 Staff Asst, 1 Surveyor, & 1 Office Spec from EH to regular to comply with MOUs.	The conversion will improve service delivery by keeping trained employees on staff.	400-001
<b>COST SAVINGS</b> <b>Amount: ..... \$ (65,443)</b>	Cost savings associated with conversion of contract positions to regular County positions.	Realize savings of \$65,443.	400-002

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	250	250	255	5	2.00
Total Revenues	94,010,146	87,300,983	84,915,488	82,662,453	(2,253,035)	-2.65
Total Requirements	80,975,076	87,300,983	68,838,603	82,662,453	13,823,850	20.08
Balance	13,035,069	0	16,076,885	0	(16,076,885)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Flood Control District in the Appendix on page 637.

## Highlights of Key Trends:

- The diversion of flood control funds to support the Watershed Management Program will reduce the long term flood control capital improvement program unless new funding sources are identified to address the Watershed and Costal Resources needs.

## 403 - SANTA ANA RIVER ENVIRONMENTAL ENHANCEMENT

### Operational Summary

#### Description:

Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway per agreement with Orange County Water District.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	2,255
Total Final FY 2003-2004 Budget:	237,877
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	224,996	237,227	228,370	237,877	9,507	4.16
Total Requirements	1,769	237,227	2,505	237,877	235,372	9,395.03
Balance	223,227	0	225,865	0	(225,865)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Santa Ana River Environmental Enhancement in the Appendix on page 638.

## 404 - FLOOD CONTROL DISTRICT - CAPITAL

### Operational Summary

#### Description:

Remove the flood threat from the Santa Ana River (SAR).

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	6,019,804
Total Final FY 2003-2004 Budget:	88,817,186
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Complete construction of the SAR Mainstem Project.
- Obtain additional funding to complete SAR project, including Prado Dam.

#### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- 2003 Federal Budget Includes \$35 Million for SAR/Prado Dam Project; Requesting Support from Local and State Representatives for 2004 Budget.
- Total State Subvention Reimbursements Between July 2002-2003 could be up to \$17 Million.
- Prado Dam Project Cooperation Agreement between the U.S. Army and OCFCDD Approved.
- Green River Golf Course Acquisition Cost Share Agreement Approved by All Local Sponsors' Boards of Supervisors.
- Santa Ana River Interceptor (SARI) Line Protection at Prado Dam Cost Share Agreement Approved.
- Construction Started on SAR/Reach 9, and Prado Dam Embankment Modifications.
- Anticipate Acquiring Additional 114 Acres of Property in the Prado Basin by June 2003.
- Prepared Updated Prado Dam Relocation Assistance Program Plan.
- Prepared Updated Prado Dam Real Property Acquisition Plan (To Make Offers for 455 Additional Acres by Fall 2004).
- Managing 205 Acres of Property in Riverside and San Bernardino Counties Acquired to Date for Prado Dam Project.
- Turnover of Seven Oaks Dam to Local Sponsors Completed.
- Biological Opinion for Flood Control Operation of Seven Oaks Dam completed.

**FLOOD CONTROL DIST - CAPITAL** - Provide overall Project Management and Coordination with U.S. Army Corps of Engineers on requirements to meet SAR and Prado Dam Project construction schedule. Endeavor to obtain additional funding to complete SAR projects including Prado Dam.

### Budget Summary

#### Changes Included in the Base Budget:

Increased the amount budgeted for land acquisitions from \$50 million to \$75 million.

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	64,106,134	67,334,642	77,302,364	88,817,186	11,514,822	14.90
Total Requirements	8,996,493	67,334,642	10,321,515	88,817,186	78,495,671	760.51
Balance	55,109,642	0	66,980,849	0	(66,980,849)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Flood Control District - Capital in the Appendix on page 639.

## Highlights of Key Trends:

- With Prado Dam Project Cooperation Agreement approved by U.S. Army in February 2003, the OCFCD is fully activating property acquisition program, which will result in a higher rate of expenditure over the next four years, as compared to the prior four years.

## 405 - HARBORS, BEACHES AND PARKS CSA No. 26

### Operational Summary

#### Description:

PFRD provides regional recreational facilities and manages historical and natural resources. The Department operates a countywide system of 12 regional parks, five wilderness parks, three nature preserves, nine beaches, three harbors, 300 miles of recreational trails, and seven historical sites. Resources that PFRD manages include 38,000 acres of native habitat lands, the County's archeological and paleontological collections and the Orange County Zoo.

#### Key Outcome Indicators:

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	54,213,498
Total Final FY 2003-2004 Budget:	74,748,470
Percent of County General Fund:	N/A
Total Employees:	264.00

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>PARK RATING SYSTEM FOR VISITORS.</b> <b>What:</b> Percentage of visitors rating the quality of parks as good or excellent as reported in a survey. <b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey under development.	On target.
<b>PARK RATING SYSTEM FOR TRAINED OBSERVERS.</b> <b>What:</b> Average quality ratings by trained observers using a consistent observer rating form. <b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey under development.	On target.
<b>BEACH RATING SYSTEM FOR VISITORS.</b> <b>What:</b> Percentage of residents rating the beach quality as good or excellent as reported in a survey. <b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey under development.	On target.
<b>BEACH RATING SYSTEM FOR TRAINED OBSERVERS.</b> <b>What:</b> Average quality ratings by trained observers reviewing beach condition using a standard rating form. <b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey under development.	On target.

## Key Outcome Indicators: (Continued)

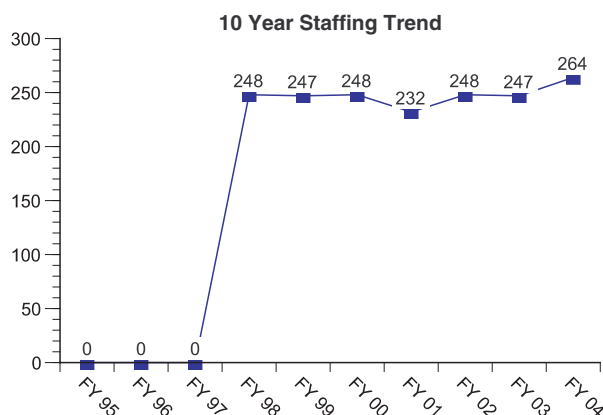
Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>TARGETED SPECIES MEASUREMENT SYSTEM.</b> <b>What:</b> % increase of targeted species existing compared to base measured by the County's Conservation prog. <b>Why:</b> Indicates progress in preserving & protecting Orange County's natural areas and open space habitats.	1.3%	1.3%	On target.
<b>ACREAGE MANAGEMENT SYSTEM.</b> <b>What:</b> Cumulative number of acres managed as open space. <b>Why:</b> Indicates result of preserving and protecting Orange County's natural areas and open space habitats.	300 Acres	300 acres.	On target.
<b>NATIVE VEGETATION RESTORATION SYSTEM.</b> <b>What:</b> Percent of total land managed by HBP which has been restored with native vegetation <b>Why:</b> Indicates result of restoring County's natural areas and open space habitats to native state.	.25%	.25%	On target.

## Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Harbors, Beaches and Parks purchased Barham Ranch (509) acres for expansion of Santiago Oaks Park at a cost of \$4.6 million. Additionally, HBP initiated first phase (\$1.7 million) development of Wieder Park. HBP advanced the concept design of the Laguna Coast Park nature center and completed the plans and specifications for the Irvine
- Park sanitary sewer conversion.

**HARBORS, BEACHES & PARKS** - This budget funds the operation and maintenance of the County's Regional Harbors, Beaches & Parks system. This fund also finances some capital projects at Dana Point Tidelands and Newport Tidelands depending on priority of projects and availability of funding. Tidelands revenues are used to reimburse this fund for those projects as funds are available.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Public Facilities & Resources Department (PFRD) came into existence in Fiscal Year 1997-1998. The Harbors, Beaches, & Parks Division included 248 staff positions at that time.
- Harbors, Beaches & Parks current staff level is 248 positions. An augmentation is being submitted which will reassign three positions from this fund to the Dana Point Tidelands fund 108. These three positions workload is entirely in the tidelands fund and so they should be budgeted there.
- An augmentation for the conversion of 19 extra help staff to full time staff was approved by the Board of Supervisors on June 24, 2003 which increases the total HBP fund staff level to 264.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Harbors, Beaches & Parks Fund (Agency 405) will support the PFRD/Watershed & Coastal Resources Function (Fund 100-Agency 034) Strategic Priorities Plan in Fiscal Year 2002-2003. The Harbors, Beaches & Parks Fund is budgeted to contribute approximately \$1.4M to various Watershed

Strategic Priority projects. This contribution will aid in the implementation of Watershed Management Programs and Storm Water Quality Programs. These funds will also be used to coordinate compliance with the Federal Total Maximum Daily Load (TMDL) for impaired waters.

### Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>EXTRA HELP CONVERSION</b> <b>Amount: ..... \$ 0</b>	Convert 19 positions from EH to regular to comply with MOUs	The conversion will improve service delivery by keeping trained employees on staff.	405-001

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	248	248	264	16	6.45
Total Revenues	58,205,981	81,826,714	68,346,604	74,748,470	6,401,866	9.37
Total Requirements	48,524,053	81,826,714	53,273,814	74,748,470	21,474,656	40.31
Balance	9,681,928	0	15,072,790	0	(15,072,790)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Harbors, Beaches and Parks CSA No. 26 in the Appendix on page 640.



## 458 - COUNTY SERVICE AREA #4 - LEISURE WORLD

### Operational Summary

#### Description:

Provide for development and maintenance of local public parks, residential street sweeping and road related landscape maintenance.

This fund was closed 6/30/02. Was not budgeted for FY 03/04. Aliso Viejo assumed all responsibilities for fund as of 7/1/02.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	1,044,891
Total Final FY 2003-2004 Budget:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

**CSA #4 LEISURE WORLD** - This fund appropriates revenue for landscape maintenance, park operations and maintenance, and street sweeping services in a previously unincorporated area.

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	1,067,383	1,059,239	1,048,898	0	(1,048,898)	-100.00
Total Requirements	352,602	1,059,239	1,047,282	0	(1,047,282)	-100.00
Balance	714,781	0	1,615	0	(1,615)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Service Area #4 - Leisure World in the Appendix on page 652.

## 459 - N. TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DIST.

### Operational Summary

#### Description:

Provide for the acquisition, development and maintenance of local public parks and equestrian trails, and road-related landscape maintenance.

N/TUSTIN LNDSCP/LTG ASMT DST - This fund appropriates revenue for park landscape, equestrian trails and road related maintenance in an unincorporated area.

### Budget Summary

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	144,287
Total Final FY 2003-2004 Budget:	1,184,452
Percent of County General Fund:	N/A
Total Employees:	0.00

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	1,030,019	1,058,660	1,018,828	1,184,453	165,625	16.26
Total Requirements	320,531	1,058,660	863,658	1,184,453	320,795	37.14
Balance	709,489	0	155,170	0	(155,170)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: N. Tustin Landscape & Lighting Assessment Dist. in the Appendix on page 653.

## 468 - COUNTY SERVICE AREA #13 - LA MIRADA

### Operational Summary

#### Description:

Provide for residential street sweeping and maintenance of local collector sewers.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	2,938
Total Final FY 2003-2004 Budget:	7,123
Percent of County General Fund:	N/A
Total Employees:	0.00

**CSA #13 LA MIRADA** - This fund appropriates revenue for sewer maintenance and street sweeping services in an unincorporated area.

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	7,364	8,101	7,717	7,123	(594)	-7.70
Total Requirements	5,555	8,101	2,938	7,123	4,185	142.44
Balance	1,809	0	4,779	0	(4,779)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Service Area #13 - La Mirada in the Appendix on page 654.

## 475 - COUNTY SERVICE AREA #20 - LA HABRA

### Operational Summary

#### Description:

Provide for sewer maintenance services in an unincorporated area.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	490
Total Final FY 2003-2004 Budget:	18,902
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	16,751	18,634	17,470	18,902	1,432	8.19
Total Requirements	7,354	18,634	6,966	18,902	11,936	171.36
Balance	9,397	0	10,505	0	(10,505)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Service Area #20 - La Habra in the Appendix on page 655.

## 477 - COUNTY SERVICE AREA #22 - EAST YORBA LINDA

### Operational Summary

#### Description:

Provide for park landscape maintenance services of a local public park in an unincorporated area.

This Fund may be transferred to the City of Yorba Linda during FY 03/04

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	34,724
Total Final FY 2003-2004 Budget:	43,390
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	56,692	51,389	49,738	43,390	(6,348)	-12.76
Total Requirements	42,720	51,389	33,959	43,390	9,431	27.77
Balance	13,972	0	15,779	0	(15,779)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Service Area #22 - East Yorba Linda in the Appendix on page 656.

## 506 - IRVINE COAST ASSESS. DISTRICT 88-1 -CONSTRUCTION

### Operational Summary

#### Description:

Construct and/or acquire road improvements funded from bond proceeds issued on behalf of the Assessment District.

#### Strategic Goals:

- All goals, projects and activities related to this fund have been completed. CEO Bond Financing is working on paying off the bonds and closing this fund.

#### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Projects associated with this fund have all been completed and this fund is slated to be closed in the near future.

**88-1 IRVINE COAST** - Activities related to this fund have been completed and the fund is in the process of being closed.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	7,229,484
Total Final FY 2003-2004 Budget:	1,788,382
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Changes Included in the Base Budget:

CEO Bond Financing is working on paying off the bonds early and closing the fund.

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	31,758,944	8,272,307	7,229,484	1,788,382	(5,441,102)	-75.26
Total Requirements	24,651,636	8,272,307	7,229,484	1,788,382	(5,441,102)	-75.26
Balance	7,107,307	0	0	0	0	0.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Irvine Coast Assess. District 88-1 -Construction in the Appendix on page 676.

## 120 - PUBLIC LIBRARY

### Operational Summary

#### Mission:

To enhance the quality of life for County residents by offering access to information and other resources for leisure opportunities, learning, business and community interaction.

#### Strategic Goals:

- Provide opportunities for the population to meet their learning and leisure needs through a variety of media and delivery systems.
- Promote and facilitate community interaction in learning, cultural and recreational activities.

#### Key Outcome Indicators:

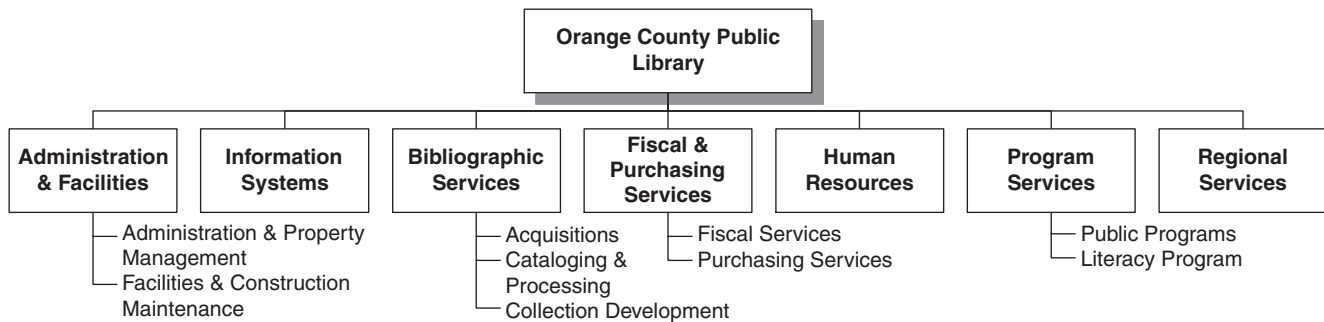
Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>CUSTOMER SATISFACTION AND UTILIZATION OF LIBRARY SERVICES</b> <b>What:</b> Measures use of library products and services. Conduct surveys. Measures use of technology <b>Why:</b> Quantifies delivered service Identifies customer needs and desires Identifies ROI in technology	6,502,947 items borrowed (-1.66%); 132,113 children attended programs (+8.9); Develop survey instrument and methodology; 437,680 hours of internet access provided(+1.8%); 397,066 remote website connections (+32%)	6,947,016 items borrowed(+3%); 136,272 children attend programs (+5%); Conduct survey, review and report results; 450,000 hours of internet access provided; 973,934 remote website connections (+20%)	Items borrowed decreased due to branch remodeling closure and children attended programs are increasing. We are commencing the process of the survey of users and non-users. Public response for use of new information technology is exceeding our projections.
<b>PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET</b> <b>What:</b> Measures our ability to complete construction plans providing facilities for library activity <b>Why:</b> Growing population requires increased library infrastructure	Opened Foothill Ranch Branch in February 2003. Design finished at Wheeler Branch.	Operate Foothill Ranch. Open and operate Ladera Ranch August 2003. Open Wheeler Ranch February 2004.	Ladera Ranch will open in September 2003. Wheeler Ranch will open in February 2005.

#### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- 6,502,947 borrowed, a 1.7 percent decrease.
- 132,113 children attended programs, an 8.7 percent increase. Developed survey instrument and methodology for user and nonuser survey.
- 437,680 hours of internet access provided to the public. 397,066 remote website connections, a thirty-two percent increase.
- Opened Foothill Ranch branch February 2003. Design finished at Wheeler Branch.

- Open Ladera Ranch branch in September 2003.

## Organizational Summary



**ADMINISTRATION & FACILITIES** - Manages maintenance and construction of all library facilities, real estate functions, overall administrative coordination, delivery service, warehouse operations, and support for the Library Advisory Board.

**INFORMATION SYSTEMS** - Provides support, planning and management of all library computer systems including internal operations network, interfaces with other County systems, circulation and other internal mainframe functions, patron access catalog and remote access databases, public and staff internet access, and library web site.

**BIBLIOGRAPHIC SERVICES** - Manages evaluation and selection of books, databases, periodicals and all other library materials, orders and receives all new materials, catalogs and processes new materials for use in libraries and repairs damaged materials.

**FISCAL & PURCHASING SERVICES** - Manages the overall financial operations of the Library, including the budget, purchasing, developer agreement management, operational allocation process, payroll and accounts payable.

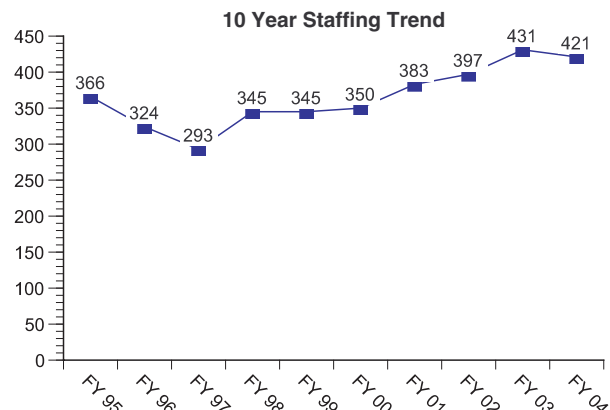
**HUMAN RESOURCES** - Manages all personnel and HR functions including recruitments, Performance Incentive Program coordination, staff training, disciplinary actions and departmental Labor Management Committee.

**PROGRAM SERVICES** - Provides coordination of Children's Services program systemwide, public relations, Orangewood Children's Home Library, Adult Literacy program and Adult Services planning.

**REGIONAL SERVICES** - Manages operations of 29 branch libraries, public services provided in libraries, and coordination of construction/renovation projects.

**COUNTY LIBRARIAN** - Provides overall management of department and serves as staff to Library Advisory Board.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Staffing generally decreased until FY 97-98 because of the loss of funds due to the ERAF shift. Staffing has expanded starting in FY 97-98 with the addition of more days per week of public service at all branch libraries, with the assumption of the decentralized functions of Human Resources, Purchasing, Facilities maintenance and construction and the addition of new libraries in Aliso Viejo, Costa Mesa, Laguna Hills, Foot-hill Ranch and Ladera Ranch scheduled to open in August 2003. A net reduction of 10 positions for FY



2003-04 from the Final Budget in FY 2002-03 will be used to help offset a reduction in State Public Library Fund revenue.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Orange County Public Library will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to implement and refine the organizational measurement program (ROG) and the employee pay for performance program (PIP). In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero.

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	439	439	420	(19)	-4.33
Total Revenues	29,011,072	30,643,573	30,398,104	29,912,537	(485,567)	-1.60
Total Requirements	28,099,845	30,643,573	28,119,564	29,912,537	1,792,973	6.38
Balance	911,227	0	2,278,540	0	(2,278,540)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Public Library in the Appendix on page 530.

### Highlights of Key Trends:

- Utilization of services and resources by the public continues to increase. While total circulation count of items borrowed actually declined by 1.7% from the previous year, this was due to the prolonged closure of the El Toro branch for expansion; factoring out that anomaly, circu-

### Changes Included in the Base Budget:

The Library is deleting a net of ten positions from the 431 positions approved in the Final Budget for FY 2002-03 to effect an efficient operation and still maintain a minimum level of service as established by the Library Advisory Board. The budget also reflects a decrease in revenue from the State Public Library Fund from the \$1,298,028 realized in FY 2002-03 to \$648,992 in FY 2003-04. In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero.

lation count actually increased at the remaining branches by 2.1%. All other service measures increased during the year.

- In the coming year, full implementation of the automated system and opening of the Ladera ranch branch will increase public access to services.

## Budget Units Under Agency Control

No.	Agency Name	Administration & Facilities	Information Systems	Bibliographic Services	Fiscal & Purchasing Services	Human Resources	Program Services	Regional Services	County Librarian	Total
119	Public Library - Capital	5,157,898	0	0	0	0	0	0	0	5,157,898
120	Public Library	5,552,222	911,512	4,446,088	1,095,839	342,246	950,650	16,274,090	339,890	29,912,537
	Total	10,710,120	911,512	4,446,088	1,095,839	342,246	950,650	16,274,090	339,890	35,070,435

## 119 - PUBLIC LIBRARY - CAPITAL

### Operational Summary

#### Description:

Capital Projects Fund for Public Library

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	6,551,323
Total Final FY 2003-2004 Budget:	5,157,898
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Promote and facilitate community interaction in learning, cultural and recreational activities.

#### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET.</b> <b>What:</b> Measures our ability to complete construction plans providing facilities for library activities. <b>Why:</b> Growing population requires increased library infrastructure.	Foothill Ranch Branch completed. Design of Wheeler branch completed and construction started. Expansion of Heritage Park Branch completed. El Toro remodel finished.	Complete construction of Wheeler Branch by February 2004.	Projects are on schedule.

#### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Finished construction and opened Foothill Ranch.
- Finished El Toro remodeling project.Finished Irvine Heritage Park remodeling project.
- Finished design of Wheeler Ranch.

**PUBLIC LIBRARY - CAPITAL** - Construction of Public Library capital projects.

### Budget Summary

#### Changes Included in the Base Budget:

Funds provided for construction of Wheeler Ranch and also capital project at Foothill Ranch.

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	3,253,909	10,222,847	6,694,525	5,157,898	(1,536,627)	-22.95
Total Requirements	1,289,410	10,222,847	6,089,955	5,157,898	(932,057)	-15.30
Balance	1,964,499	0	604,570	0	(604,570)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Public Library - Capital in the Appendix on page 529.

# 15G - HOUSING AND COMMUNITY SERVICES

## Operational Summary

### Mission:

To work in partnership with Orange County's diverse communities to preserve and expand affordable housing opportunities, strengthen economic viability and enhance the livability of neighborhoods.

### Strategic Goals:

- Increase and preserve affordable housing opportunities, especially for those most in need.
- Enhance the livability of the County's target neighborhoods.
- Increase and preserve shelter and supportive services for at-risk and homeless residents of Orange County.

### Key Outcome Indicators:

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	16,031,972
Total Final FY 2003-2004 Budget:	35,463,190
Percent of County General Fund:	N/A
Total Employees:	138.00

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>REDUCE PERCENT OF AFFORDABLE HSG OPPORTUNITIES NEEDED AS ID BY THE REGIONAL HOUSING NEEDS ASSESSMENT</b> <b>What:</b> AHO's include creating new and preserving existing affordable housing units and adding housing vouchers. <b>Why:</b> Increasing affordable housing opportunities will help bridge the gap in the OC housing market.	H&CD anticipates that Year 2000 Housing Development projects will be completed during FY 02/03 and groundbreaking will occur for 01/02 approved projects. HUD awarded H&CD 452 additional Section 8 Housing Vouchers for over \$3.4M annually in monthly rental assistance payments. We are at 100% lease up.	Targets include issuing a \$13M Notice of Funding Availability (NOFA) for the development of affordable housing units and applying for and receiving additional Housing Vouchers from HUD for rent subsidies.	Since 2000, H&CD increased number of housing vouchers by over 2,500 and broke ground on housing developments that included over 1,500 affordable housing units.
<b>LEVEL OF COMMUNITY SATISFACTION WITH NEIGHBORHOOD IMPROVEMENT RESULTING FROM COUNTY REHAB EFFORTS.</b> <b>What:</b> The effect of rehabilitation efforts on a neighborhood in terms of community satisfaction. <b>Why:</b> Home and neighborhood enhancement contributes to higher levels of community satisfaction and pride.	H&CD completed the rehabilitation of 40 single family homes, 60 mobile homes, 2 small multi-family units, 6 transitional housing units, 2 rental units, installed 2 traffic lights, improvements at 1 community center and 2 parks, 1 storm drain and 2 sidewalk projects, and 1 alley way reconstruction.	H&CD targets include providing loans and grants through the Neighborhood Preservation Program to repair 50 mobile homes and 45 single family homes for Seniors and working families countywide and completing the construction of 7 public works projects worth over \$1.1M in capital improvements.	H&CD has helped the Community Revitalization Program to continue its presence in the County islands with its extensive community contacts and federal funding assistance for public infrastructure improvements making a difference in County island neighborhoods and preparing them for annexation.

## Key Outcome Indicators: (Continued)

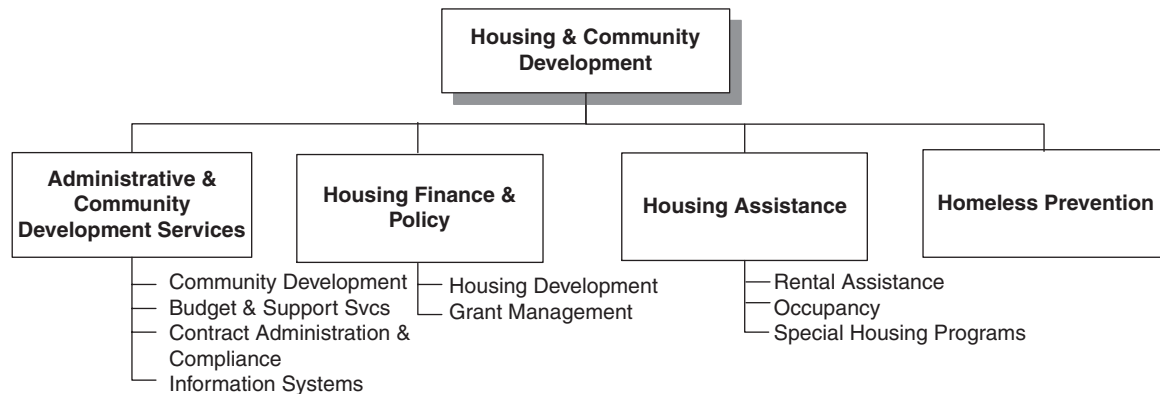
Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>PRESERVE EXISTING AND % INCREASE OF SHELTER &amp; SUPPORTIVE SERVICE OPPS FOR AT-RISK AND HOMELESS OF OC</b> <b>What:</b> Preserve/create emergency & trans shelter beds & services to move homeless from crisis to self-sufficiency <b>Why:</b> Increased shelter, perm supportive housing & service opportunities help eliminate gaps in OC CoFC System	H&CD was awarded \$9.7M from 2002 Homeless Assist grant competition. Also, working with public/private partnerships appx \$17M allocated from var sources. Combined resources provide: \$9M to increase shelters & support service opportun & \$8M to preserve existing shelter beds & supportive service throughout OC	H&CD will continue to play a lead role in the Orange County's Continuum of Care System for the Homeless. This plan will enhance existing partnerships and develop new partnerships designed to eliminate gaps in Orange County's System of Care.	H&CD continues to make unprecedented progress in the development and implementation of programs and strategies that enhance the CoFC System. H&CD's homeless prevention partnerships have been recognized as models by HUD, the State Children & Families Commission, & other public and private agencies.

## Fiscal Year FY 2002-2003 Key Project Accomplishments:

- H&CD received Board approval to finance an additional 697 affordable housing units totaling \$7.85 million. This County commitment was leveraged with over \$89 million in public and private funds for the construction of affordable housing in Orange County.
- Modification to the 2002 Notice of Funding Availability (NOFA) to include a policy objective to include units at 30% average median income (AMI) or lower (to reach those most in need).
- Affordable homeownership programs included the HIRE program, which resulted in 9 loans to individuals/families working in Orange County. The HIRE program was discontinued however, the Department launched the Cal-HOME/Mortgage Assistance Program (MAP), which provides silent seconds to low-income first-time homebuyers. This program was revised in 02/03 to include homes in all participating cities. Two loans have closed under the Cal-HOME program and another four are anticipated.
- AB661 was signed into law in 2002. This County-sponsored legislation allows County Redevelopment housing funds to be invested in affordable housing projects anywhere in the County if specific conditions are met.
- OCHA assisted over 23,000 Orange County residents (9,107 households) with monthly rent payments through the Section 8 Rental Assistance Program, disbursing over \$75 million in annual rental subsidies to more than 3,800 participating property owners. In addition, OCHA successfully competed for additional rental assistance funding that expanded the program by 5% and serving more than 9,500 households.
- H&CD staff completed two of three planned educational manuals to assist residents' understanding of the rehabilitation options open to them and for clients to maintaining the improvements to their homes.
- Three community-wide newsletters were mailed out highlighting programs offered by H&CD as well as services provided at the three community centers owned by the County. In addition to 14 community meetings, the newsletters helped contribute to the betterment of the community through better informed and empowered residents.
- H&CD completed 33 housing rehabilitations in target neighborhoods during a year of restructuring its housing rehabilitation program. During the year the Board of Supervisors approved modifications to the Neighborhood Preservation Program to increase its appeal to residents in the unincorporated islands as well as increase options for implementing Program improvements.
- H&CD coordinated the development of regional plans for the countywide Homeless Management Information System (HMIS) and the 2-1-1 Information and Referral Calling System.
- H&CD continued to make significant progress in preserving and expanding Orange County's Continuum of Care System for the homeless. H&CD actively worked with several key public and private agencies to secure nearly \$17 million in at-risk and homeless assistance funding. These funds will be used to: 1) preserve the operation of 20 existing homeless shel-

ters; 2)construct and operate 6 new homeless structures; 3)provide educational services for over 2,000 homeless children; 4)provide a variety of supportive services including life skills training, child care, transportation, health care and mental health care, and other services thereby adding approximately 10,000 supportive service slots to Orange County's System of care; and 5)provide permanent-supportive housing to approximately 201 special needs homeless individuals and/or families.

## Organizational Summary



**EXECUTIVE ADMINISTRATION** - Plans, organizes, administers and directs all functions related to the implementation of policies, programs and projects developed under legal authority granted to the Orange County Housing Authority, Community Development Block Grant and other similar federal, state and Orange County Development Agency funded programs. Includes Human Resources which is responsible for establishing an appropriate framework within the department so it can competitively attract and retain the best qualified employees while meeting appropriate laws and regulations and provides assistance in employee relations to ensure personnel standards and quality assurance.

In March 2002, the Homeless Prevention Program was shifted from the CEO to H&CD. As a result, H&CD now centrally coordinates the preservation and expansion of the County's Continuum of Care System for the Homeless. Major components of focus include: 1) Homeless Prevention; 2) Outreach and Assessment; 3) Emergency Shelter; 4) Transitional Housing; 5) Supportive Services; and 6) Permanent Supportive Housing.

**ADMIN & COMMUNITY DEVELOPMENT SVCS** - The Administrative & Community Development Services Division oversees departmental community relations activities as well as revitalization activities such as public works, infrastructure improvements, and housing rehabilitation.

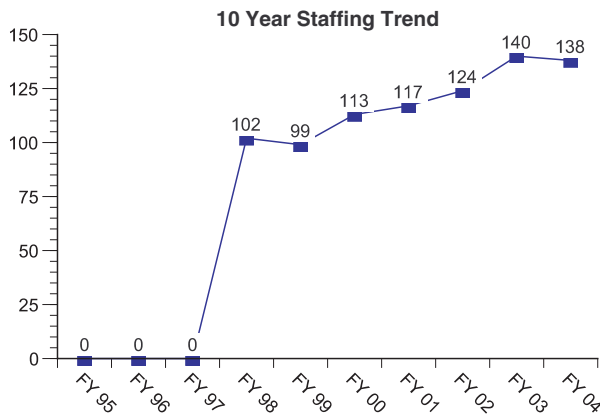
This Division also administers subrecipient contracts funded through the CDBG, HOME, ESG, and NDAPP. Additionally this Division is responsible for environmental services, purchasing, facilities management, budget, payroll, petty cash, computer services, and general support services. It is also responsible for overall H&CD program compliance. The Division performs audit, compliance and legal notification procedures required by HUD for the department.

**HOUSING FINANCE & POLICY** - The Housing Finance & Policy division is new to H&CD in 2001. It oversees new housing development in the creation of multi-family rental, transitional, and homeownership projects for lower income households. As funding shrinks, this Division is charged with developing way to leverage available funding sources. This new division also is responsible for legislative analysis and grants management. Grants Management included the Application Review and Homeless Assistance Programs application processes which are competitive processes by which funding is allocated to projects.

**HOUSING ASSISTANCE** - The Housing Assistance Division performs the operations of the Housing Authority. The Housing Authority is responsible for the disbursement of approximately \$75 million in housing subsidies annually, which is not reflected in the County's budget figures. In addition, the Housing Assistance Division operated special programs such as Family Self-Sufficiency, Family Unification,

and the special needs homeless individuals or families under the HUD Continuum of Care Program. The Housing Assistance programs have grown over 25% the past three years primarily resulting from the award of additional housing vouchers from HUD for the Section 8 Rental Assistance Program.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Prior to FY 97/98, H&CD was a division of EMA with all of the associated positions budgeted in EMA's budget.
- H&CD staff expanded in FY 99/00 due to an organizational assessment performed by the CEO and an outside consultant. Staff was added to the following sections: 13 to the Housing Assistance activity and 1 to the Program Support activity.
- H&CD staff increased by 4 in FY 00/01 due to the expansion of the Shelter Plus Care program (1), and the creation of CalWORKs program (3). Both of these programs are in the Housing Assistance Division.
- In FY 01/02 H&CD staff increased by 7 due to an award of 740 additional housing vouchers for the Section 8 program. Six staff members were added to the Housing Assistance section and 1 was added to the Program Support section.
- In September 2001 H&CD staff increase by 19 full time positions (12 new & 7 converted from extra help). This increase was due to an award of 820 additional housing vouchers for the Section 8 program and the implementation of a successful in-house inspection program. 17

of the staff members were added to the Housing Assistance section and 2 were added to the Administrative & Community Development Services section.

- In FY 02/03 4 positions are being deleted due to the rising costs of staff, the slight decline in block grant funding and the fixed amount of administration fees received from the Federal Government to administer programs such as the Section 8 program.
- Due to the rising costs of staff and the fixed amount of administrative fees received from the Federal Government, it was necessary for H&CD to analyze work assignments, positions and position levels in the FY 03/04 Budget. As a result, a net of five positions are being deleted. Three of the positions are filled with limited term employees, one of the positions is vacant and one will be vacant when the incumbent is promoted to another position. An additional position is being deleted but is offset by an addition of a position to resolve a classification issue.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The budget is slightly higher than anticipated in the 2003 Strategic Plan. This is due to several large projects, originally projected to be completed, being carried forward into FY 03/04. H&CD's large carry forward and negative fund balance is due, in part, to an increase in multi-year projects budgeted and encumbered at 100% in the first year. Multi-year projects budgeted this way include those funded by the SuperNOFA Homeless Assistance grant process and the block grant programs. They were budgeted this way to facilitate the County's progress toward its strategic goal in addressing Housing, Homelessness, and infrastructure needs.

In addition, H&CD's FY 03/04 full-time, regular positions are 3 less than projected in the Strategic Plan. This is due to the mid-year addition of 3 net positions resulting from the addition of 452 new housing vouchers to our Section 8 Housing Assistance program and the deletion of 5 net positions during the FY 03/04-budget process.



Over the last several years, Affordable Housing Development was one of the Board of Supervisor's top 10 Strategic Priorities. It was also identified as Orange County's highest priority need in the 2003/2004 ARC funding process. As a result, almost \$2.5 million in new block grant funding was allocated toward this program in the FY 2003-2004 ARC process. Combined with over \$2.5 million appropriated in fund 117 and the increased Redevelopment commitment to affordable housing development, over \$36 million is allocated to fund affordable housing projects. Of that amount, \$25 million has already been committed to projects. H&CD will continue to solicit projects through a Request for Proposal (RFP) and Notice of Funding Availability (NOFA) for development of affordable rental housing. The goal of the RFP and NOFA is to promote the development of permanent affordable rental housing for Orange County's very-low and low-income households by providing favorable financing.

### Changes Included in the Base Budget:

Due to the rising costs of staff and the fixed amount of administrative fees received from the Federal Government, it was necessary for H&CD to analyze work assignments, positions and position levels in the FY 03/04 Budget. As a result, a net of five positions are being deleted. Three of the positions are filled with limited term employees, one of the positions is vacant and one will be vacant when the incumbent is promoted to another position. An additional position is being deleted but is offset by an addition of a position to resolve a classification issue.

Another action taken by H&CD to absorb the increasing personnel costs was the elimination of annual leave payoff except in the event of an emergency. Over the past couple of years, H&CD has implemented a policy, which required employees to request leave payoffs during the budget process for the following year. In FY 03/04, only requests for emergency payoffs will be considered and approved by the H&CD Director. If funding permits, H&CD hopes to reinstate its prior leave payoff policy in future budget years.

The H&CD FY 03/04 Budget continues to reflect the Homeless Programs and CEO will continue to fund the associated position and programs from the Miscellaneous Fund, 100-004, as was agreed when the program was transferred to H&CD in 2002.

The Proposed Budget includes \$7.2 million in new block grant funding and \$15.8 million in carry forward block grant and SuperNOFA Homeless Assistance funding for projects currently in progress and not anticipated to be completed by the end of FY 02/03. With the large carry forward into FY 03/04, H&CD anticipates large funding draws during the next year as many large affordable housing projects close.

Despite the Boards withdrawal of funding support to the Affordable Housing program from the General Fund, H&CD continues to receive an allocation of Redevelopment funds. Pending any impact on those funds by the State, H&CD will continue to forecast projects using these funds. Project funds continue to be budgeted in the individual Redevelopment funds and not in fund 15G. The \$17.8 million allocated for Rehabilitation and Affordable Housing Development is budgeted throughout the various Redevelopment funds and is slightly down from last year due to the anticipated closing of an affordable housing project this fiscal year. Fund 15G only reflects the administrative and direct project costs that will be reimbursed to 15G over the year.

Although H&CD received \$9.7 million for the 2002 SuperNOFA Homeless Continuum of Care application, the only part of the awarded amount that is reflected in H&CD's FY 03/04 Budget is \$2.9 million for the Shelter Plus Care Program. This is due to the continued submission of an Associated Application by H&CD, which results in no fiscal agent responsibilities or administrative fees to the Department for the remainder of the funds. This type of Application allows individual applicants to contract directly with HUD for their funding. Funds are no longer appropriated in fund 15G for administration of the 1998 and 1999 contracts since these contracts no longer have administrative funding available. Fund 117, however, does continue to fund the ongoing planning responsibilities of the SuperNOFA applications and the Continuum of Care system.

In August 2002, H&CD was awarded an additional 452-rental assistance Housing Vouchers by HUD for a revised allocation of 9,555 vouchers. This resulted in an additional 3 positions, the conversion of 2 limited term positions to full time positions and an increase of \$185,664 in the FY 02/03 Budget.

## Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>Position Changes</b> <b>Amount: .....\$ (259,761)</b>	Deletion of six positions, Addition of one position, and Increase of funding for one position.	Deletion of six positions, Addition of one position, and Increase of funding for one position.	15G-001

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	141	141	138	(3)	-2.13
Total Revenues	10,332,538	35,009,884	12,845,394	35,463,190	22,617,796	176.08
Total Requirements	18,130,115	35,009,884	17,824,373	35,463,190	17,638,817	98.96
Balance	(7,797,577)	0	(4,978,979)	0	4,978,979	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Housing and Community Services in the Appendix on page 581.

## Highlights of Key Trends:

- As the supply of affordable new and resale housing decreases there is additional pressure for programs to address the needs of first time and low to moderate-income homebuyers. According to the California Association of Realtors, only 23% of Orange County households can afford the median-priced home.
- By the year 2005, the regional housing needs assessment for the unincorporated areas of Orange County calls for 22,407 additional housing units, about 7,034 of which should be affordable to very-low and low-income households. Of the 7,034 units, 2,950 units are needed for low-income households and 4,084 for very low-income households.
- One third of Orange County residents either pay more than 30% of their income on housing, live in overcrowded units, live far from their work place or live in substandard or poorly maintained housing.
- Job and population growth are far out pacing the housing supply.
- According to the Meyers Group, in September 2002, Orange County had only a one day supply of new homes available for sale. At the same time rental vacancy rates have decreased to about 4%. This pent-up demand is expected to continue to affect housing costs.
- Many struggling families and seniors are living in motels because those units do not require deposits and rent week to week.
- According to H&CD's 2002 Needs Assessment, there are 23,000 homeless in Orange County. Orange County's housing market remains one of the most expensive in the nation. Although employment continues to increase, the highest growth is in lower paying jobs in the service industry. As a result, thousands of working poor homeless families and individuals continue to be priced out of the housing market.
- As rents increase, landlords are less likely to participate in the Section 8 Rental Assistance Program unless HUD subsidies are commensurate with market rates.

## Budget Units Under Agency Control

No.	Agency Name	Executive Administration	Admin & Community Development Svcs	Housing Finance & Policy	Housing Assistance	Total
117	OC Housing Authority- Operating Reserve	16,898	997,713	2,703,400	632,972	4,350,983
15G	Housing/Community Development	3,201,600	8,836,825	15,419,846	8,004,919	35,463,190
15U	Strategic Priority Affordable Housing	0	0	4,900,000	0	4,900,000
Total		3,218,498	9,834,538	23,023,246	8,637,891	44,714,173

# 117 - O.C. HOUSING AUTHORITY - OPERATING RESERVE

## Operational Summary

### Description:

To work in partnership with Orange County's diverse communities to preserve and expand affordable housing opportunities, strengthen economic viability and enhance the livability of neighborhoods.

### Strategic Goals:

- Increase and preserve affordable housing opportunities, especially for those most in need.

### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- In January 2002, H&CD issued a \$13 million NOFA for affordable housing development: \$10 million was offered for rehabilitation or new construction and additional \$3 million was offered for land acquisition on the Urban County Participating Cities and the unincorporated Target Areas. Two of the projects funded through this NOFA are Laguna Canyon Apartments, which will provide 120 one, two, and three bedroom units for families whose income is between 30% and 60% of the AMI and Heritage Place Seniors, providing 54 units for seniors at or below 60% AMI. The County has committed \$2,583,400 in Orange County Housing Authority Operating Reserve funds to the Laguna Canyon and \$541,903 to Heritage Place. Construction has begun on both projects.
- The Operating Reserve funds the enhancement payments for the Family Self-Sufficiency (FSS) program. FSS currently has 440 active participants, which includes 26 new clients. As of September 30, 2002, there were 295 active escrow accounts for participants, with accumulated escrow credits totaling \$1,141,017. In 2002, nine families graduated from the program and are now self-sufficient.

**O.C. HSE AUTHORITY/OPER RESERV** - Operating Reserve funds may be used only for the cost of ongoing administration of Housing and Community Development's (H&CD) current Section 8 rental assistance program or for other housing related purposes consistent with state and local law, including the development of affordable housing as approved by the Board.

### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	634,852
Total Final FY 2003-2004 Budget:	4,350,983
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The County's Strategic Priorities include the continued development of affordable housing opportunities and enhanced support for the County's Continuum of Care for the homeless. In the FY 03/04 budget, H&CD has appropriated over \$2.5 million of Operating Reserve funding for the development of affordable housing opportunities and has continued to allocate funding for the Cold Weather Shelter program.

### Changes Included in the Base Budget:

Although H&CD received \$9.7 million for the 2002 SuperNOFA Homeless Continuum of Care application, none of the awarded amount is reflected in H&CD's FY 03/04 Budget. This is due to the continued submission of an Associated Application by H&CD, which results in no fiscal agent responsibilities or administrative fees to the Department.

This type of Application allows individual applicants to contract directly with HUD for their funding. Funds are no longer appropriated in fund 15G for administration of the 1998 and 1999 contracts since these contracts no longer have administrative funding available. Fund 117, however, does continue to fund the ongoing planning responsibilities of the SuperNOFA applications and the Continuum of Care system.

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	8,215,192	7,960,792	7,981,729	4,350,983	(3,630,746)	-45.49
Total Requirements	1,070,948	7,960,792	2,272,113	4,350,983	2,078,870	91.50
Balance	7,144,244	0	5,709,617	0	(5,709,617)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: O.C. Housing Authority - Operating Reserve in the Appendix on page 527.

### Highlights of Key Trends:

- Reference Fund 15G, Housing & Community Development's Operating Budget.

## 15U - STRATEGIC PRIORITY - AFFORDABLE HOUSING

### Operational Summary

#### Description:

Fund 15U facilitates the expenditure of general funds and Single Family Housing funds that are dedicated to the creation and preservation of affordable housing in Orange County.

#### Strategic Goals:

- Increase and preserve affordable housing opportunities, especially for those most in need.

#### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>REDUCE PERCENT OF AFFORDABLE HSG OPPORTUNITIES NEEDED AS ID BY THE REGIONAL HOUSING NEEDS ASSESSMENT</b> <b>What:</b> Affordable Housing Opportunities include creating new and preserving existing affordable housing units. <b>Why:</b> Increasing affordable housing opportunities will help bridge the gap in the OC housing market.	During FY 02/03, a Notice of Funding Availability was issued for \$5 million (less administrative costs) and the majority of the funding is already committed to projects.	Target's include issuing a \$13 million Notice of Funding Availability (NOFA), using various funding sources, for the development of affordable Housing units.	In fiscal year 2002/03 H&CD committed over \$3.8 million toward the development of affordable housing.

#### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- In fiscal year 2002/03 H&CD committed over \$3.8 million toward the development of affordable housing.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

Over the last several years, Affordable Housing Development was one of the Board of Supervisor's top 10 Strategic Priorities. It was also identified as Orange County's highest priority need in the 2003/2004 ARC funding process. As a result, almost \$2.5 million in new block grant funding was allocated toward this program in the FY 2003-2004 ARC pro-

cess. Combined with over \$2.5 million appropriated in fund 117 and the increased Redevelopment commitment to affordable housing development, over \$36 million is allocated to fund affordable housing projects. Of that amount, \$25 million has already been committed to projects. H&CD will continue to solicit projects through a Notice of Funding Availability (NOFA) for development of affordable rental housing. The goal of the NOFA is to promote the development of permanent affordable rental housing for Orange County's very-low and low-income households by providing favorable financing.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	117,643
Total Final FY 2003-2004 Budget:	4,900,000
Percent of County General Fund:	N/A
Total Employees:	0.00

## Changes Included in the Base Budget:

Fund 15U, Strategic Priority Affordable Housing, was created during FY 02/03 to account for the monies allocated by the Board of Supervisors to the creation of affordable housing. During FY 02/03, \$5 million was transferred into this fund from 15B, Single Family Housing. The budget for FY

03/04 reflects the \$5 million less administrative costs for Fiscal Years 02/03 and 03/04. The administrative costs are budgeted in 15G offset from 15U. During FY 02/03, a Notice of Funding Availability was issued for the \$5 million (less administrative costs) and the majority of the funding is already committed to projects.

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	0	13,800,000	5,000,000	4,900,000	(100,000)	-2.00
Total Requirements	0	13,800,000	117,643	4,900,000	4,782,357	4,065.14
Balance	0	0	4,882,357	0	(4,882,357)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Strategic Priority - Affordable Housing in the Appendix on page 592.

## Highlights of Key Trends:

- As the supply of affordable new and resale housing decreases there is additional pressure for programs to address the needs of first time and low to moderate-income homebuyers. According to the California Association of Realtors, only 23% of Orange County households can afford the median-priced home.
- By the year 2005, the regional housing needs assessment for the unincorporated areas of Orange County calls for 22,407 additional housing units, about 7,034 of which should be affordable to very-low and low-income households. Of the 7,034 units, 2,950 units are needed for low-income households and 4,084 for very low-income households.
- One third of Orange County residents either pay more than 30% of their income on housing, live in overcrowded units, live far from their work place or live in substandard or poorly maintained housing.
- Job and population growth are far outstripping the housing supply.
- According to the Meyers Group, in September 2002, Orange County had only a one day supply of new homes available for sale. At the same time rental vacancy rates have decreased to about 4%. This pent-up demand is expected to continue to affect housing costs.
- Many struggling families and seniors are living in motels because those units do not require deposits and rent week to week.
- It is estimated that there are over 23,000 homeless people in Orange County of any given night.
- As rents increase, landlords are less likely to participate in the Section 8 Rental Assistance Program unless HUD subsidies are commensurate with market rates.

## 280 - AIRPORT - OPERATING ENTERPRISE

### Operational Summary

#### Mission:

To plan, direct, and provide high quality aviation services for Orange County in a safe, secure and efficient manner.

#### Strategic Goals:

- Maintain a safe and secure operating environment for aviation and the traveling public.
- Provide a positive aviation experience to travelers and tenants.
- Operate John Wayne Airport in an environmentally responsible manner.
- Operate John Wayne Airport as a financially efficient and self-supporting aviation facility.

#### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>SUCCESSFULLY PASS THE ANNUAL PART 139 AIRPORT CERTIFICATION INSPECTION.</b> <b>What:</b> Annual inspection conducted by FAA to ensure JWA is being operated in a safe and efficient manner. <b>Why:</b> To maintain a safe operating environment for aviation and the traveling public.	The Annual Part 139 inspection is conducted by the FAA during which time all elements specified in Federal Aviation Regulation (FAR) Part 139 are examined. JWA successfully passed the Annual Part 139 inspection.	Successfully pass the Annual Part 139 Inspection by continuing to perform twice daily airfield inspections and identify, report and correct any items that deviate from FAA specifications.	We have always successfully passed the Annual Part 139 Inspection.
<b>% OF GOOD OR EXCELLENT OVERALL RATING IN THE "AIR TRANSPORTATION USER" AND "AIRPORT TENANT" SURVEYS.</b> <b>What:</b> Surveys conducted to measure passenger/tenant satisfaction with Airport's service and performance. <b>Why:</b> To ensure that our service to customers and tenants meets or exceeds their expectations.	The survey of air transportation users was deferred to early 2003 to allow the survey to capture passenger views of the new security screening procedures and facility modifications related to baggage screening. We are in the process of completing the 2002 Air Transportation User survey.	Conduct "Air Transportation User" survey to identify client perception of and recommendations for improving Airport facilities and services.	We are in the process of conducting our 2002 Air Transportation User survey.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	105,443,209
Total Final FY 2003-2004 Budget:	114,260,689
Percent of County General Fund:	N/A
Total Employees:	141.00



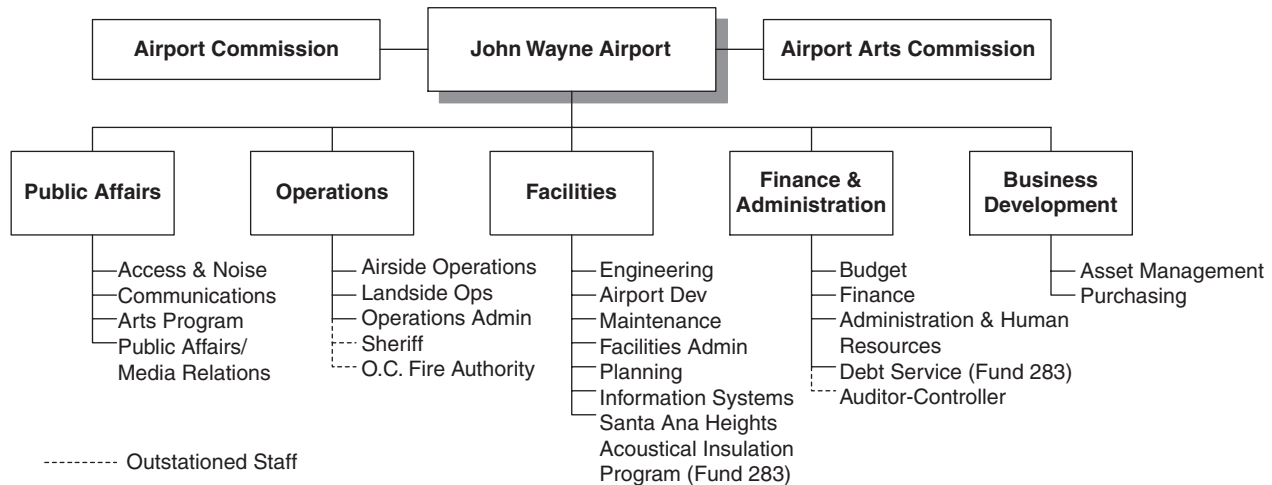
## Key Outcome Indicators: (Continued)

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>ENFORCE ALL PROVISIONS OF THE PHASE 2 COMMERCIAL AIRLINE ACCESS PLAN AND REGULATION.</b> <b>What:</b> Balances need for airport with desire of community for environmentally responsible operation at JWA. <b>Why:</b> Compliance conveys message that County will completely fulfill its commitment to its residents.	100 percent compliance with Plan allocation provisions.	Continue to maintain 100 percent compliance.	The provisions of the Phase 2 Commercial Airline Access Plan, other than the allocation provisions that have been amended, became effective on October 1, 1990. Since the Plan's implementation, the County has been in 100 percent compliance of its duties and responsibilities.
<b>DEBT SERVICE COVENANT OF AT LEAST 175 PERCENT.</b> <b>What:</b> Requires Airport net revenues each year of at least 125% of debt service requirement for FY. <b>Why:</b> Provides JWA with opportunity to demonstrate to financial community its ability to repay debt.	Successful management of the Airport's rates and charges structure is critical to generate revenue required to fulfill JWA's obligations under the indenture. The debt coverage ratio for FY 01-02 was 197 percent.	Continue to maintain 100 percent compliance.	Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the rate covenant imposed by indenture. Current credit ratings for the Airport are Aa3, A+, A+ respectively from Moody's, Standard & Poor's and Fitch.
<b>MAINTAIN INVESTMENT GRADE BOND RATING.</b> <b>What:</b> A credit rating is an opinion of an issuer's overall ability to pay its financial obligations. <b>Why:</b> Such an opinion focuses on JWA's ability to meet its financial obligations as they come due.	JWA has maintained its very high bond ratings. JWA bonds were also upgraded by Standard and Poor's from an A rating to an A+ rating.	Continue to maintain our very high bond ratings.	JWA's bonds were upgraded by Standard & Poor's from an A rating to an A+ rating. JWA received this rating because of its ability to closely monitor its budget.

## Fiscal Year FY 2002-2003 Key Project Accomplishments:

- The Airport passed the annual FAA Airport Certification Inspection and all quarterly Security Inspection Audits--yardsticks by which the FAA measures airport safety and security.
- Conducted Triennial Full-Scale Disaster Exercise.
- JWA identified, designed and constructed modifications to accommodate new security requirements resulting from post September 11th heightened security requirements. Completed projects include Explosive Detection K9 facility, K9 training facilities, security screening checkpoint upgrades, and 100% Baggage Screening system.
- The JWA Web site home page was redesigned to feature expanded "Travel Tips" as well as links to more detailed information on safety and security procedures.
- Upgraded valet parking operation to a full-service operation, reducing customer wait times.
- The settlement agreement between JWA, the City of Newport Beach, AWG and SPON was successfully modified.
- JWA maintained its very high bond rating.
- Distributed Purchasing Guide for use by all airport employees for more efficient use of County procurement procedures and department.
- Completed credit card processor and equipment conversion in the JWA parking structures. As a result of this conversion, JWA estimates annual cost savings in merchant card service fees of approximately \$100,000 annually.

## Organizational Summary



**PUBLIC AFFAIRS** - Responsible for public information and media relations. Provides implementation and enforcement of Phase 2 Access Plan and Settlement Agreement. Responsible for the interaction with federal, state and local agencies regarding legislation. Coordinates and monitors environmental activities. Oversees the Airport Communications Operator function. Administers the Airport Arts Program.

**OPERATIONS** - Coordinates and administers the general functional activities related to John Wayne Airport including airport security, parking, ground transportation, liaison with commercial airline tenants, fixed-base operations, and aircraft tiedown facilities. Monitors airfield operations including enforcement of Airport rules and regulations. Administers outstationed departments such as the Sheriff-Coroner and Fire Authority for provision of law enforcement, aircraft rescue and firefighting.

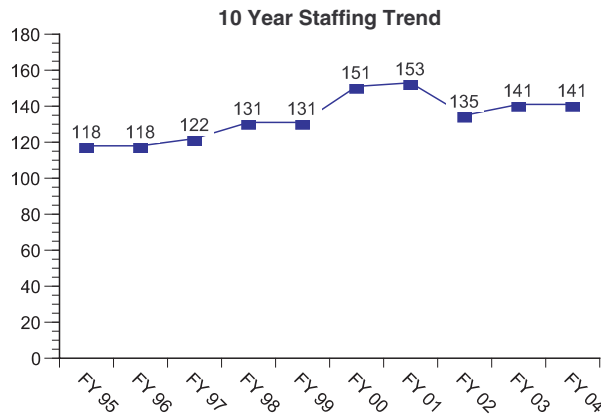
**FACILITIES** - Provides engineering studies and analysis of facility requirements for the Airport. Responsible for all aspects of Airport facilities maintenance and information systems. Provides planning and project management of the capital development program, including the design and construction of Airport facilities. Ensures compliance of Airport facilities with environmental regulations. Prepares grant applications for federal financial assistance under the FAA Airport Improvement Program. Provides staff support to the Airport Land Use Commission.

**FINANCE & ADMINISTRATION** - Responsible for Airport finance, budget, debt management, staff services, administrative support and human resources. Provides staff support to the Airport Commission. Responsible for all airport rates and charges preparation and coordinates Airline Affairs Committee meetings. Includes outstationed Auditor-Controller staff who provide accounting and financial services, and monitor Airport revenue and expenditures.

**BUSINESS DEVELOPMENT** - Coordinates and is responsible for concession planning and revenue development activities and the negotiation and administration of leases, licenses, concession agreements and easements. Responsible for the acquisition and sale of real property and related property appraisal and condemnation issues. Coordinates with the Finance and Administration division on the annual audit and record survey of Airport tenants. Responsible for all aspects of Airport procurement including preparing bid/proposal solicitations, issuing agency contracts, interfacing with vendors, maintaining a record of department purchases and conducting internal procurement value analysis. Administers the Disadvantaged Business Enterprise (DBE) Program.

**JOHN WAYNE AIRPORT - OPERATING** - Includes the office of the Airport Director and outstationed County Counsel who provides legal counsel on County and Airport matters.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Six new positions were added in FY 02-03, including one Information Systems Manager, one Staff Specialist, two Electronics Technicians, one Staff Analyst III, and one Real Property Agent II.
- The 18 positions which were added in FY 99-00 for Interim Use were transferred mid-year FY 00-01 to the LRA (Fund 13K).
- Two positions were transferred mid-year FY 99-00, one from the CEO and one from PDSD; these are reflected in FY 00-01 position total.

- In FY 99-00 one position was transferred from the Auditor-Controller to John Wayne Airport to more appropriately reflect finance-related activities performed; one position was added to help manage the increased requirements in the Information Systems section; 18 positions were added for Interim Use pending further Board direction.
- In FY 97-98 four positions were deleted and 13 positions were added to reflect the impact of the County's decentralization of Real Property, Human Resources, Facilities, County Counsel and Purchasing activities.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no monies from the County General Fund. Revenues are utilized to operate the Airport, provide for repayment of revenue bonds, fund facility capital improvement or maintenance projects, and support aviation planning.

### Changes Included in the Base Budget:

The requested budget includes an additional \$2.2 million for utility and maintenance costs associated with operation of the in-line baggage screening system.

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	141	141	141	0	0.00
Total Revenues	195,465,416	91,154,113	100,826,200	114,260,689	13,434,489	13.32
Total Requirements	198,712,366	171,277,118	91,061,709	114,260,689	23,198,980	25.48
Net County Cost	(3,246,949)	(80,123,005)	9,764,492	0	(9,764,492)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Airport - Operating Enterprise in the Appendix on page 602.

### Highlights of Key Trends:

- In the fall of 2002, the private firm that had traditionally provided passenger screening at JWA was replaced by new federally trained and employed screeners. By the end of 2002, in compliance with federal law, the Airport completed installation of equipment necessary to screen 100% of all checked baggage.
- JWA is responsible for implementing directives issued by the Transportation Security Administration (TSA) and FAA. The sheer number of these directives and the complexity of integrating them into the current Airport Security Plan have and will continue to present chal-

lenges to the Airport. JWA's challenge will be to integrate the new personnel, equipment, and processes into its daily operations in a safe and efficient manner.

- A financial challenge to the Airport is presented by new utility and maintenance costs associated with construction and operation of the in-line baggage screening system. JWA will seek financial relief from TSA for these additional costs, but if such relief is not forthcoming, the Airport anticipates that increased costs will be reflected in higher rates and charges to JWA's aeronautical users.

### Budget Units Under Agency Control

No.	Agency Name	Public Affairs	Operations	Facilities	Finance & Administration	Business Development	John Wayne Airport - Operating	Total
280	Airport - Operating	2,216,336	23,400,838	52,364,312	32,163,520	895,679	3,220,004	114,260,689
283	John Wayne Airport Debt Service	0	0	1,118,000	47,720,686	0	0	48,838,686
	Total	2,216,336	23,400,838	53,482,312	79,884,206	895,679	3,220,004	163,099,375

## 283 - JOHN WAYNE AIRPORT DEBT SERVICE

### Operational Summary

#### Description:

This fund provides appropriations for debt service and related trustee activity associated with Airport Revenue Bonds, Series 1993 and 1997. The bonds were issued to refinance debt associated with the construction of the JWA Master Plan, including the Thomas F. Riley Terminal, which opened to the traveling public in September 1990. Funding was subsequently added for all facets of the Santa Ana Heights Acoustical Insulation Program.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	35,141,234
Total Final FY 2003-2004 Budget:	48,838,686
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Continue to comply with debt defeasance requirements in accordance with the Bond Indenture.
- Maintain Moody's Aa3 rating, Standard and Poor's A+ rating and Fitch's A+ rating on JWA revenue bonds.
- Continue the Santa Ana Heights Acoustical Insulation Program.

#### Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Met or exceeded all financial and reporting requirements under the JWA Bond Indenture.
- JWA Bonds were upgraded from an A rating to an A+ rating by Standard & Poor's.
- Met with and provided various rating agencies and bondholders with updated reports on JWA's financial position. Provided regular specifically on large or long term security projects that may have a financial impact.
- JWA successfully sold \$48,680,000 in Series 2003 Revenue Refunding Bonds. Proceeds from the bonds, which sold at a premium of \$4,205,712, together with approximately \$10.2 million in Airport reserves will be used to refund the \$65,250,000 principal amount outstanding on the Airport's Series 1993 Bonds on July 1, 2003. This transaction will provide for a reduction in the Airport's annual debt service payment of approximately \$1.5 million per year for the period of July 1, 2003 through June 30, 2018, resulting in a net present value economic gain of \$6,187,000. The transaction further provides for a reduction in the Airport's outstanding bond debt from \$165,535,000 to \$148,965,000.

**JWA DEBT SERVICE** - Provides appropriations to account for all debt service and related trustee activity as required under the JWA Bond Indenture.

**SA HEIGHTS ACOUSTICAL PROGRAM** - Provides appropriations to account for all aspects of the Santa Ana Heights Acoustical Insulation Program.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to provide for repayment of Airport Revenue Bonds.

Insure that FAA grants and OCDA funding are available to support the Santa Ana Heights Acoustical Insulation Program.

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	102,453,656	116,486,385	101,132,757	48,838,686	(52,294,071)	-51.71
Total Requirements	24,122,490	81,874,335	100,855,392	48,838,686	(52,016,706)	-51.58
Net County Cost	78,331,166	34,612,050	277,364	0	(277,364)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: John Wayne Airport Debt Service in the Appendix on page 607.

### Highlights of Key Trends:

■ Since the issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the 125 percent debt service covenant imposed by Bond Indenture.

■ JWA has successfully completed Acoustical Insulation on an increasing number of homes and apartments each year since inception of the Santa Ana Heights Acoustical Insulation Program.

## 299 - INTEGRATED WASTE MANAGEMENT DEPARTMENT ENTERPRISE

### Operational Summary

#### Mission:

To meet the solid waste disposal needs of Orange County through efficient operations, sound environmental practices, strategic planning, innovation and technology.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	117,387,242
Total Final FY 2003-2004 Budget:	131,542,038
Percent of County General Fund:	N/A
Total Employees:	274.00

#### Strategic Goals:

- Maintain a competitive rate for waste disposal in Orange County.
- Protect water, air and habitat in the management of the Orange County Disposal System.
- Financially support the County of Orange's Bankruptcy Recovery Plan.

#### Key Outcome Indicators:

Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>GATE FEE COMPARISON WITHIN SOUTHERN CALIFORNIA.</b> <b>What:</b> Comparison of disposal rates of the OC landfill system compared with other landfills in the region. <b>Why:</b> To ensure that Orange County residents are provided a competitive disposal rate.	2002 Tipping Fee - \$22 per ton	Evaluate disposal rates and adjust operating strategies to ensure IMWD's rates remain competitive.	IMWD's rates are currently in the lowest 10% within the Southern California region.
<b>TOTAL VOLUME OF LEACHATE AND IMPACTED GROUND WATER COLLECTED THROUGH THE LEACHATE RECOVERY SYSTEM.</b> <b>What:</b> Measure the amount of leachate and ground water collected. <b>Why:</b> To protect water quality from the effects of leachate.	The total volume of leachate and impacted ground water collected during 2002 was 4,648,067 gallons. This measure is important as it is mandated by law and prevents local ground water for being impacted.	Continue to install landfill liner systems, and optimize leachate and groundwater collection for water quality protection.	IMWD currently has collection and recovery systems in place at each landfill to collect leachate and impacted ground water.
<b>NET IMPORTATION REVENUE AMOUNT TRANSFERRED TO THE COUNTY GENERAL FUND PER YEAR.</b> <b>What:</b> Revenue transferred to the County General Fund from imported waste. <b>Why:</b> To support the County's Bankruptcy Recovery Plan.	IMWD anticipates transferring \$13 million to the General Fund in FY 02/03.	The Department target for FY 03/04 is to provide the maximum transfer of funds in support of bankruptcy obligations.	To date \$79,316,725 or an average of \$13,219,454 per year has been transferred to the General Fund.

## Key Outcome Indicators: (Continued)

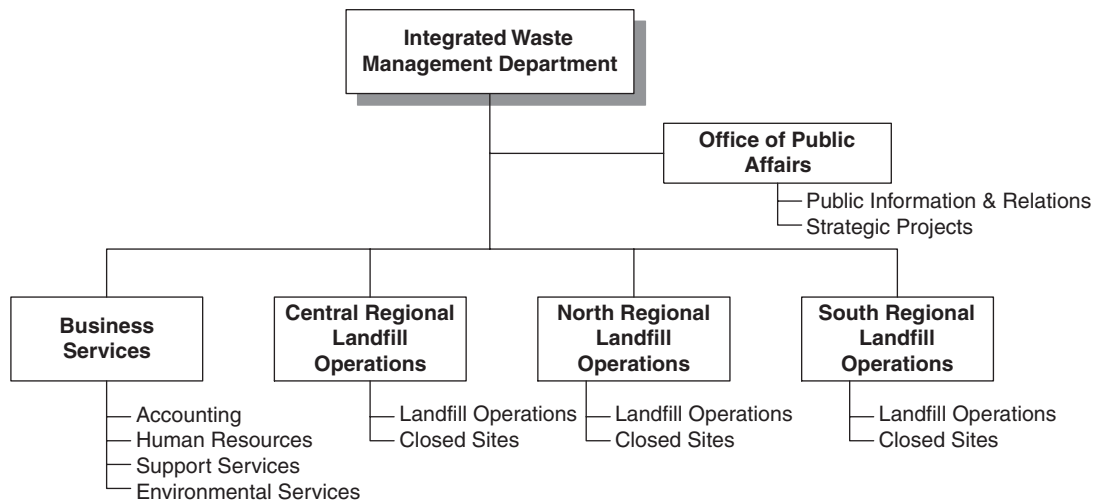
Performance Measure	2002 Business Plan Results	2003 Business Plan Target	How are we doing?
<b>NUMBER OF YEARS OF REMAINING LANDFILL CAPACITY.</b> <b>What:</b> Measures if Orange County meets state minimum standards of providing 15 years of landfill capacity. <b>Why:</b> To ensure that Orange County residents are provided with adequate landfill capacity.	Approximately 25-30 years of permitted landfill capacity.	Perform remaining capacity calculations and compare results against state minimum standard of 15 years capacity for all jurisdictions to ensure adequate capacity.	IWMD has more than adequate capacity to fulfill the requirement.
<b>AMOUNT OF LANDFILL GAS COLLECTED AND PUT TO BENEFICIAL REUSE.</b> <b>What:</b> Collection of landfill gas and put to beneficial reuse. <b>Why:</b> To protect the air from the effects of landfill gas.	5,176 MSCF of landfill gas was collected in 2002. Of this amount, 2,243 MSCF, or about 43% was put to beneficial reuse. It is important to note that any gas collected and not reused, is flared which results in the destruction of landfill gas in compliance with state/local regulations.	Expand landfill gas collection systems.	Currently, IWMD has operational Landfill Gas-to-Energy systems at Olinda Alpha and Prima Deshecha Landfills. Installing a system at FRB is under negotiation.
<b>NUMBER OF HABITAT ACRES CURRENTLY UNDER RESTORATION/MITIGATION.</b> <b>What:</b> Measures the number of landfill acres under restoration to recreate natural habitats. <b>Why:</b> To comply with the Natural Community Conservation Program (NCCP)	A/E consultant was hired to conduct biological survey to determine availability and costs of replacement habitat resources impacted by landfill operations.	FRB Landfill: Explore A/E consultant recommendations for determining alternative strategies to mitigate for landfill operations. Prima Landfill: IWMD is a participating landowner included in negotiations for the development of a South County NCCP.	Prima Landfill: 11.84 acres of riparian habitat and 12.36 acres of Coastal Sage Scrub will be created at the landfill to replace disturbed habitat.

## Fiscal Year FY 2002-2003 Key Project Accomplishments:

- Received an unqualified opinion on the Audited Financial Statements indicating no negative findings.
- Completed the construction of the "Green Building" office at the Frank R. Bowerman Landfill.
- Developed long-term fill phasing plans and soil conservation, eliminating the need for additional soil at the Olinda Alpha Landfill saving IWMD \$60 million through 2010.
- Established Cathode Ray Tube (CRT) collection programs at the County's four Household Hazardous Centers to help prevent illegal disposal of hazardous waste.



## Organizational Summary



**BUSINESS SERVICES** - Conducts Department accounting, budget, finance, and procurement activities; implements and maintains Department information systems; manages human resources needs of the Department; and provides various general support services; oversees regulatory compliance issues; administers Waste Disposal Agreements; manages contracts for solid waste services in the unincorporated areas; coordinates the operations of regional Household Hazardous Waste Collection Centers; coordinates with the cities in the administration of the County Integrated Waste Management Plan.

**CENTRAL REGIONAL LANDFILL OPS** - Operates and manages daily activities at the Frank R. Bowerman Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains five closed landfill sites.

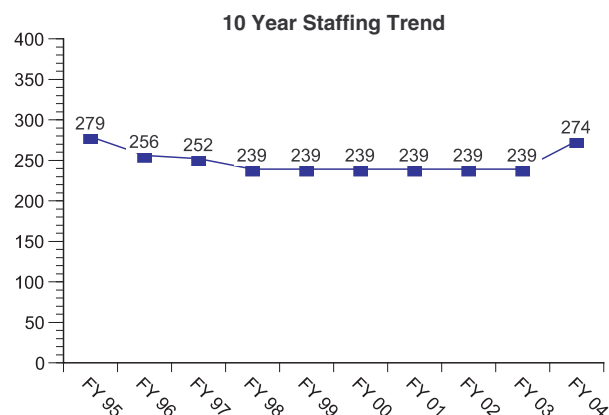
**NORTH REGIONAL LANDFILL OPS** - Operates and manages daily activities at the Olinda Alpha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains ten closed landfill sites.

**SOUTH REGIONAL LANDFILL** - Operates and manages daily activities at the Prima Deshecha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains five closed landfill sites.

**OFFICE OF PUBLIC AFFAIRS** - Facilitates long-range planning; identifies, analyzes and manages liability matters related to IWMD solid waste operations; develops strategies for resolving legal issues; conducts negotiations with developers, municipalities and property owners; conducts community and media relations.

**IWMD DIRECTOR** - Directs the administrative management activities of the Department to accomplish Department goals and strategic priorities.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Staffing trend illustrates the success the Department has had in streamlining operations to reduce costs, maximize efficiency, and better serve our customers.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenue to the General Fund for bankruptcy related obligations.

### Changes Included in the Base Budget:

The base budget reflects a decrease in appropriations of approximately \$13 million as a result of reductions in landfill maintenance, capital improvement and site closure costs.

### Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>EXTRA HELP CONVERSION</b>	IWMD requests conversion of 35 Laborer positions from extra-help to regular help.	These positions will perform required tasks such as, landfill maintenance and litter removal.	299-001
<b>Amount: ..... \$ 0</b>			

### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Positions	-	239	239	274	35	14.64
Total Revenues	269,641,308	141,564,905	259,813,748	131,542,038	(128,271,710)	-49.37
Total Requirements	333,088,674	139,454,336	114,883,682	131,542,038	16,658,356	14.50
Net County Cost	(63,447,366)	2,110,569	144,930,066	0	(144,930,066)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Integrated Waste Management Department Enterpris in the Appendix on page 632.

### Highlights of Key Trends:

- Construction is currently under way on the Prima Deshecha Landfill Zone 1 Expansion. This project will provide approximately 4 years and 3 million tons of disposal capacity for Orange County residents.
- IWMD is currently implementing our new Landfill Fee Collection, Accounts Receivable and Tonnage Reporting system. These advanced systems will provide IWMD increased efficiency in tracking and reporting tonnage and collecting disposal fees.
- IWMD is developing a fully automated Records Management System. This system will allow easier access and retrieval of records, reduce record redundancy, and improve the departments overall records management efficiency.

## Budget Units Under Agency Control

No.	Agency Name	Business Services	Central Regional Landfill Ops	North Regional Landfill Ops	South Regional Landfill	Office Of Public Affairs	IWMD Director	Total
275	IWMD-Environmental Reserve	125,000	0	0	0	0	0	125,000
276	IWMD-Defrd Pmt Security Depos	31,688	0	0	0	0	0	31,688
277	IWMD-Rate Stabilization	1,352,733	0	0	0	0	0	1,352,733
279	IWMD-Landfill Postclos Maintnc	125,000	0	0	0	0	0	125,000
284	IWMD-Frb Escrow Account	1,035,928	0	0	0	0	0	1,035,928
285	IWMD Bankruptcy Recovery Plan	19,090,107	0	0	0	0	0	19,090,107
286	IWMD-Brea/Olinda Escrow	2,294,865	0	0	0	0	0	2,294,865
287	IWMD-Prima Escrow	569,866	0	0	0	0	0	569,866
288	IWMD-Santiago Escrow	781,120	0	0	0	0	0	781,120
299	Integrated Waste Mgmt Dept Enterprise	34,430,150	35,982,557	14,757,119	15,705,514	1,416,235	258,096	102,549,671
	Total	59,836,457	35,982,557	14,757,119	15,705,514	1,416,235	258,096	127,955,978

## 275 - IWMD - ENVIRONMENTAL RESERVE

### Operational Summary

#### Description:

State Regulations require landfill operators to set aside monies for potential corrective actions that may occur. In order to comply with these regulations, IWMD makes deposits to this fund on a monthly basis.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	65,859
Total Final FY 2003-2004 Budget:	125,000
Percent of County General Fund:	N/A
Total Employees:	0.00

IWMD-ENVIRONMENTAL RESERVE - None.

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	1,616,840	3,567,413	7,864,489	125,000	(7,739,489)	-98.41
Total Requirements	49,427	3,428,000	65,859	125,000	59,141	89.80
Net County Cost	1,567,413	139,413	7,798,630	0	(7,798,630)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD - Environmental Reserve in the Appendix on page 598.

## 276 - IWMD - DEFERRED PAYMENT SECURITY DEPOSITS

### Operational Summary

#### Description:

IWMD collects security deposits from landfill customers who open deferred billing accounts. These deposits are held to ensure IWMD has a source of funding in the event customers default on their account payments. As accounts are opened or closed funds are deposited or withdrawn as needed.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	1,199
Total Final FY 2003-2004 Budget:	5,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	1,045	30,988	20,270	31,688	11,418	56.33
Total Requirements	57	43,000	1,199	31,688	30,490	2,543.97
Net County Cost	988	(12,012)	19,071	0	(19,071)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD - Deferred Payment Security Deposits in the Appendix on page 599.

## 277 - IWMD - RATE STABILIZATION

### Operational Summary

#### Description:

In accordance with the requirements of the Waste Management Refunding Revenue Bonds, Series 1997, IWMD has established a rate stabilization fund. This fund was established to provide assurance for the payment of the bond debt service payments.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	1,954,505
Total Final FY 2003-2004 Budget:	50,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	670,202	1,417,233	1,040,745	1,352,733	311,988	29.98
Total Requirements	22,969	3,418,505	1,954,505	1,352,733	(601,772)	-30.79
Net County Cost	647,233	(2,001,272)	(913,760)	0	913,760	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD - Rate Stabilization in the Appendix on page 600.

## 279 - IWMD - LANDFILL POST-CLOSURE MAINTENANCE

### Operational Summary

#### Description:

State Regulations require IWMD provide financial assurances to conduct post-closure maintenance activities at all closed landfills. Each year IWMD transfers monies into this fund to comply with the regulations and fund future expenses.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	60,729
Total Final FY 2003-2004 Budget:	125,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	1,305,786	2,963,240	15,628,522	125,000	(15,503,522)	-99.20
Total Requirements	47,545	3,028,000	60,729	125,000	64,271	105.83
Net County Cost	1,258,240	(64,760)	15,567,793	0	(15,567,793)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD - Landfill Post-Closure Maintenance in the Appendix on page 601.

## 284 - FRANK R. BOWERMAN/BEE CANYON LANDFILL ESCROW

### Operational Summary

#### Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	20,258
Total Final FY 2003-2004 Budget:	50,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	516,396	1,099,328	789,682	1,035,928	246,246	31.18
Total Requirements	17,068	1,060,000	20,258	1,035,928	1,015,670	5,013.76
Net County Cost	499,328	39,328	769,424	0	(769,424)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Frank R. Bowerman/Bee Canyon Landfill Escrow in the Appendix on page 608.



## 285 - IWMD BANKRUPTCY RECOVERY PLAN

### Operational Summary

#### Description:

To continue to receive and dispose of imported waste and provide net imported waste revenue for transfer to the General Fund in support of the County debt defeasance strategic plan.

#### Strategic Goals:

- See Integrated Waste Management Department Fund 299.

#### Ten Year Staffing Trend Highlights:

- See Fund 299.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenues to the General Fund for bankruptcy related obligations. For Fiscal Year 2003/2004 IWMD is projecting net importation revenues of \$9.5 million to be transferred to the General Fund.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	22,646,567
Total Final FY 2003-2004 Budget:	19,090,107
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Changes Included in the Base Budget:

The base budget includes \$4,850,000 for reimbursement to Fund 299 for a portion of the department's capital improvement costs.

## Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	20,640,864	22,772,637	22,777,426	19,090,107	(3,687,319)	-16.19
Total Requirements	20,514,795	22,765,230	22,646,567	19,090,107	(3,556,460)	-15.70
Net County Cost	126,068	7,407	130,859	0	(130,859)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD Bankruptcy Recovery Plan in the Appendix on page 609.

## Highlights of Key Trends:

- See Fund 299.

## 286 - BREA-OLINDA LANDFILL ESCROW

### Operational Summary

#### Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	48,655
Total Final FY 2003-2004 Budget:	100,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	1,036,728	2,002,665	7,856,228	2,294,865	(5,561,363)	-70.79
Total Requirements	34,063	1,900,000	48,655	2,294,865	2,246,210	4,616.59
Net County Cost	1,002,665	102,665	7,807,573	0	(7,807,573)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Brea-Olinda Landfill Escrow in the Appendix on page 610.

## 287 - PRIMA DESCHECHA LANDFILL ESCROW

### Operational Summary

#### Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	11,132
Total Final FY 2003-2004 Budget:	50,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	290,536	680,966	440,523	569,866	129,343	29.36
Total Requirements	9,570	670,000	11,132	569,866	558,734	5,019.12
Net County Cost	280,966	10,966	429,390	0	(429,390)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Prima Deschecha Landfill Escrow in the Appendix on page 611.

## 288 - SANTIAGO CANYON LANDFILL ESCROW

### Operational Summary

#### Description:

State regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

#### At a Glance:

Total FY 2002-2003 Actual Expenditure + Encumbrance:	14,986
Total Final FY 2003-2004 Budget:	30,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2001-2002 Actual Exp/Rev	FY 2002-2003 Budget As of 6/30/03	FY 2002-2003 Actual Exp/Rev <sup>(1)</sup> At 6/30/03	FY 2003-2004 Final Budget	Change from FY 2002-2003 Actual	
					Amount	Percent
Total Revenues	357,916	845,520	560,319	781,120	220,801	39.41
Total Requirements	12,396	970,000	14,986	781,120	766,134	5,112.20
Net County Cost	345,520	(124,480)	545,332	0	(545,332)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2002-03 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Santiago Canyon Landfill Escrow in the Appendix on page 612.

## 9A1 Major Activities

The purpose of these funds is to construct facility improvements, address funding and expenditure activity, and provide for administrative expenses of the Orange County Development Agency (OCDA) and the CEO Single Family Housing Fund.

## 9A1 Funds

Agency Number	OCDA + CEO Single Family Housing	FY 2003-2004 Appropriations	FY 2003-2004 Revenue
15A	OCDA Santa Ana Heights 1993 Bond Issue	\$ 16,609,070	\$ 23,609,070
15B	CEO Single Family Housing	3,096,929	3,096,929
15E	OCDA/S.A. Heights 1993 Low & Mod Income Housing	152,325	152,325
171	OCDA Low & Moderate Income Housing (SA Heights)	12,786,311	12,786,311
173	OCDA Santa Ana Heights - Surplus	3,226,320	14,726,320
411	OCDA (NDAPP) Projects, 1992 Issue A	981,581	981,581
412	OCDA (NDAPP) Low/Moderate Housing 1992 Issue A	3,172,690	3,172,690
413	OCDA (NDAPP) Projects, 1992 Issue B	510,088	1,260,088
414	OCDA (NDAPP), 1992 Issue B, Low/Moderate Housing	2,382,313	2,382,313
425	OCDA Neighborhood Preserv. & Dev. - Construction	713,264	713,264
428	OCDA (NDAPP) - Surplus	850,857	850,857